

# Central Area Approval and Adoption Matrix

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# Introduction

## PURPOSE AND STRUCTURE OF THE APPROVAL AND ADOPTION MATRIX

Through the City of Seattle's Neighborhood Planning Program, 37 neighborhoods all over Seattle are preparing neighborhood plans. These plans enable people in neighborhoods to articulate a collective vision for growth and change over the next 20 years and identify activities to help them achieve that vision. The plans are also intended to flesh out the City's Comprehensive Plan. Because each plan is unique, this Approval and Adoption Matrix has been designed as a standard format for the City to establish its work program in response to the recommended activities proposed in the specific neighborhood plan.

The matrix is divided into three sections:

- I. *Key Strategies*: usually complex projects or related activities that the neighborhood considers critical to the successful implementation of the neighborhood plan.
- II. *Additional Activities for Implementation*: clearly defined activities that are not directly associated with a Key Strategy, ranging from high to low in priority.
- III. *Activities for Longer Term Consideration*: activities that, for a variety of reasons, are not yet ready for a formal City response or are intended to be implemented several years in the future.

The neighborhood planning group or its consultant generally fill in the Activity, Priority, Time Frame, Cost Estimates and Implementor columns. The Executive Response and Executive Recommended Action columns are filled in by City departments. Staff from almost every City department have participated in these planning efforts and in the preparation of this Matrix. The Council Action Taken column is filled in by the City Council. Ultimately, the City Council will approve the Matrix by resolution along with the neighborhood plan.

### Executive Response to Key Strategies

Each Key Strategy consists of activities for a single complex project or theme that the neighborhood considers critical to achieving its vision for the future. While the Key Strategies are high priorities for the neighborhood, they are also part of a twenty-year plan, so the specific activities within each Key Strategy may be implemented over the span of many years.

The Executive recognizes the importance of the Key Strategies to the neighborhood that developed them. Given the number of Key Strategies that will be proposed from the 37 planning areas, priorities will have to be set and projects phased over time. The

Executive will coordinate efforts to sort through the Key Strategies. During this sorting process, departments will complete the next level of feasibility analysis. This will include developing rough cost estimates for the activities within each Key Strategy; identifying potential funding sources and mechanisms; establishing priorities for the Key Strategies within each plan, as well as priorities among plans; and developing phased implementation plans and funding strategies. The City will involve neighborhoods in a public process so that neighborhoods can help to establish citywide priorities. The results of these efforts will determine which strategies and activities are to be given priority for City response in 1998-2000 and beyond.

The department most involved with the activities for a Key Strategy is designated as the lead. Otherwise, DON is designated as the lead. Other participating departments are also identified.

The Executive Response states whether or not the Executive supports the activity and will implement it, lists activities already underway, and other tasks that the Executive has committed to commence during the remainder of this year or the next biennium.

### Additional Activities for Implementation

The activities listed in this section are not directly associated with a Key Strategy. For each activity, the City has identified next steps as a part of the City's work program in response to the neighborhood plan. Many of the next steps are actions to be taken by the City, but in some cases, the neighborhood or other agency will be able to take the next steps. As with the activities listed for each Key Strategy in Section I, these activities are intended to be implemented over the span of many years.

### Activities for Longer Term Consideration

The activities in this section are not yet ready for a detailed City response, for a number of reasons: (1) because the neighborhood needs to develop the idea further; (2) the activities are of interest for the longer-term; and/or (3) the activities were proposed as a result of validation and the City did not have time to develop a detailed response. As a result, the City is not likely to work proactively to implement the activities in this section. Instead, the activities will be included in the City's database for monitoring neighborhood plan implementation. Should an opportunity arise to further develop the activity, the City will work with neighborhood representatives to consider the activities for implementation.

Opportunities might include combining the activity with another City project, or finding a source of funding through a new or expanded federal or state grant program.

If the neighborhood or City staff further develop any of these activities to a level sufficient

for a more detailed City response, they will be considered relative to the neighborhood's priorities for other activities being considered for implementation Amendments o this matrix should be presented to the City Council for approval. A process for how often to do this will be developed once all 37 plans have been presented to Council.

## **ACTIVITIES ALREADY ACCOMPLISHED BY THE CENTRAL AREA NEIGHBORHOOD PLANNING PROCESS**

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### ***Central Area Metro Bus Route Extension***

Recommendations from the planning effort to Metro resulted in the Route 8 being extended to serve the Central Area and Rainier Valley on weekdays.

### ***Bicycle and Pedestrian Improvements***

Bike lanes, textured crosswalks, curb bulbs, and pedestrian islands along Jackson Street have been partially funded. They can be implemented this year, as originally planned, only if additional funding is located. Curb bulbs are funded at 21<sup>st</sup> and John. A curb bulb is also being installed at 17<sup>th</sup> and Union to provide safe access to T.T. Minor Playfield. A signal has been installed at 20<sup>th</sup> and Yesler and a curb bulb and thermoplastic crosswalk will be installed at 19<sup>th</sup> and Yesler, and 19<sup>th</sup> and Union. Implementation of the 12<sup>th</sup> Avenue improvements plan is going forward with a demonstration block improvement scheduled later this year or early next year. City Light has incorporated the community's requests for future sidewalk work into its pole replacement projects. However, given the limited amount of right of way, and the difficulties of placing poles on private property, there are limits to what City Light can do without a long term strategy that involves the City, the community, and private property owners as a group.

### ***Traffic/Parking Improvements***

SEATRAN is already working with the Jackson Place neighborhood on a traffic calming plan. Parking restrictions have been removed from the south side of Cherry Street by Garfield Community Center.

### ***Housing***

A number of housing strategies and initiatives have been incorporated into the Mayor's Housing Action Agenda and the work programs of several City departments.

### ***Central Park Trail***

The Community is currently working with the SEATRAN to develop a specific design for

development of a route along Yesler Way in conjunction with other improvements being implemented. If enough project funds are available after the completion of other plan improvements, the trail extension would be improved.

### ***Neighborhood Revitalization Strategies***

The Seattle Office of Economic Development has recently developed a document to serve as a policy framework for how to spend Community Development Block Grant (CDBG) funds for the Central Area. OED engaged in extensive consultation with various community organizations, including neighborhood planning groups, to prepare the Neighborhood Revitalization Strategies. It is expected that this document will help secure funding to help implement Central Area Plan II recommendations. OED is specifically working with CADA and Midtown Commons to adopt Neighborhood Revitalization Strategies, which will help the Central District use CDBG funds more flexibly. .

### ***Seattle Jobs Initiative***

OED continues to work with Central Area Motivation Program (CAMP) to establish better linkages between job training and services/jobs available for residents and employers in the Central Area. CAMP is a community-based lead for the Seattle Jobs Initiative (SJI).

# 12TH AVENUE/SOUTH CAPITOL HILL URBAN CENTER VILLAGE NODE

## I. Key Strategy

### Description

12th Avenue envisions its neighborhood as a thriving mixed-use residential and commercial area set near the intersection of several diverse neighborhoods, and major economic and institutional centers. The success of the 12th Avenue community hinges upon establishing the street as a “boulevard” friendly to pedestrians and bicyclists, yet still accommodating to motorists, emergency vehicles, and future transit riders. The vision for the future also foresees a strong and vital local retail and service economy. 12th will be bordered by attractive, three- to five-story buildings

### Integrated Executive Response

This strategy is consistent with the urban villages strategy. The 12<sup>th</sup> Avenue Plan coordinates a package of transportation improvements with land use, zoning and urban design recommendations to facilitate a pedestrian-oriented urban center type of development. These proposed changes would convert this corridor from an underutilized, chaotic strip to a neighborhood with a mix of retail and other activities supporting and supported by increased housing density and better integration with Seattle University. Another facet involves coordination with and connections to the Central Gateway, the Central Park Trail, and future transit stations which are significant public amenities shared by several neighborhoods.

Department responses included below: DON, SFD, SEATRANS. Compiled by SPO.

**Lead Department: DON**

**Participating Departments: DCLU, SEATRAN**

### Activities Already Underway

- *Transportation:* Most of the transportation improvements comprising the 12<sup>th</sup> Avenue Street Improvement and Streetscape plan are currently in the design phase, approaching construction.
- A portion of the Yesler link for Central Park Trail to downtown is funded in the current CIP.

### Tasks to be undertaken in 1998-2000

1. Develop a project along 12th Avenue to implement 12th Avenue Street Improvement and Streetscape Plan between Columbia St. and Marion St. (associated with Key Pedestrian and Key Bicycle Street designation and as future transit corridor).

2. Evaluate demonstration project. Based on experience of the demonstration project, develop transportation improvements for other blocks. Improvements will need to be coordinated with abutting property owners.
3. Evaluate unfunded portions of the 12th Avenue street improvement and streetscape plan for inclusion in a neighborhood bond or levy-specific improvements could include:
  - a) lane rechannelization,
  - b) widening bicycle lanes,
  - c) decorative crosswalks,
  - d) pedestrian lighting, and other improvements included in the streetscape plan, or
  - e) adding landscaping.
4. DCLU will review proposed neighborhood-specific design guidelines.
5. Identify next steps for continued implementation.

### Council Action Taken:

Designate key pedestrian streets as requested in item NA2. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.

Zoning Decisions:

- NA-3 [Rezone T-1] rezone from C1-65 to NC3-65;
- NA-5 [T-2a] rezone from C1-65 & C2-65 to NC3-65
- NA-5 [T-2b] adopt L3 zoning;
- NA-6 [T3] adopt P overlay for all but the Lloyd's Rocket Heating Oil site. Rezone the

- Lloyd's Rocket Heating Oil site from C1-65 to NC3-65.,
- NA-7 rezone from MR to NC3
- Council supports the Executive Response to the remaining Key Strategy items.

<b>12th Avenue/South Capitol Hill Urban Center Village Node: Key Strategy</b>								
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Council Response
NA-1	T-7.10.1	Implement the 12th Avenue street improvement and streetscape plan, as worked on by the community in conjunction with Seattle Transportation Department, including: <ul style="list-style-type: none"> <li>• lane rechannelization,</li> <li>• adding standard full-width bicycle lanes (north from Yesler),</li> <li>• adding pedestrian lighting,</li> <li>• implementing streetscape plan (including textured crosswalks),</li> <li>• accommodation of future transit service, and</li> <li>• extending bicycle, pedestrian safety improvements south to Jackson (see Central Gateway).</li> </ul>			\$1,500,000 to \$2,500,000	SEATRAN	See 1998-2000 tasks (above) for explanation of demonstration project for 12th Avenue Street Improvement and Streetscape Plan.	C1, C2, C4
NA-2	T-7.5.1	Designate 12th Avenue from Madison to Jackson as Key Pedestrian and Bicycle Street and Yesler Way from Boren to 23rd as a Key Pedestrian Streets. Coordinate transportation plans with proposed pedestrian overlay zone.				SEATRAN DCLU METRO	<i>Key Pedestrian Streets:</i> Only the segment(s) of Yesler and 12th Avenue between Madison and Boren which serve the highest-density portions of this urban village will warrant the highest intensity of pedestrian features. The portion of 12th Avenue which passes Seattle University (at Cherry) warrants moderate intensity pedestrian features. Pedestrian improvements on other segments of 12th Avenue should not be as extensive	Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the

## 12th Avenue/South Capitol Hill Urban Center Village Node: Key Strategy

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Council Response
							<p>and should be concentrated around pedestrian generators such as schools, transit stops, parks, retail clusters, etc. Improvements may be added block-by-block as construction and funding opportunities arise. (Seattle University is planning construction on blocks between Columbia and Cherry and Marion to Spring.)</p> <p>12th Avenue is already a designated bicycle route as indicated on the Seattle Bicycling Guide Map, available from SEATLAN.</p>	Executive's progress report by the end of the first quarter of 1999.
NA-3	T-7.12.4	Work with Metro and RTA in 1998 to identify needs, goals and destinations in order to define future transit service on 12th Avenue.				SPO, Sound Transit, KC Metro, <b>Community</b>	The City will work with Sound Transit and Metro planning to ensure that transit on 12th Avenue connects with First Hill and Rainier Valley stations.	C2
<b>Land Use and Zoning Amendment Proposals - Refer to Plan Maps</b>								
NA4	LU Table 2 T1	Change general commercial zoning (C1-65) south of Jefferson to NC3-65, thereby promoting more neighborhood commercial use for the full length of 12 <sup>th</sup>				DCLU	Adopt as part of the approval process for the Central Area Plan.	Adopt as Proposed, including the Llyod's Rocket Heating Fuel Site.

## 12th Avenue/South Capitol Hill Urban Center Village Node: Key Strategy

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Council Response
NA-5	LU Table 2 T2a/b	Change C2-65, C1-40, and L3 (?) zoning to NC3-65 and NC2-40 along Yesler between 12th and 16th (?) to connect to Yesler neighborhood commercial activity.				DCLU	Adopt as part of the approval process for the Central Area Plan.  In the supplement to the CAAP II, the steering committee agreed to consider the option of allowing residential-only development or leaving the L3 zoning unchanged but imposing conditions on development.	Modified: T2a - adopt as presented.  T2b - adopt L3
NA-6	LU Table 2 T3	Institute a P1/P2 overlay zone along both sides of 12th Avenue from Madison to Yesler if zoning is changed from C to NC. Consider extension south to Washington Street, pending resolution of adjacent property use.				DCLU	Adopt a rezone to establish a P-1 zone along 12th Avenue between East Madison and S. Washington Streets as part of the approval process for the Central Area Plan.	Modify: Adopt P Zone as proposed for all but the Lloyd's Rocketry Heating Oil Site.
NA-7	LU Table 2 T4	Change underlying Midrise zoning (MR) on Seattle University's campus to NC3 to promote a development pattern of buildings meeting the street. Limit to block between Marion and Spring.				DCLU	Adopt as part of the approval process for the Central Area Plan.	Adopt as proposed
NA-8	LU Table 2 T5 New	Develop an agreement between property owners and those with a legal property interest on both sides of 13th Avenue to lessen the potential impacts of development on half block between Spring and Union in lieu of downzone.				Community		C5
NA-9	Ch. IV Pg. 36	Update the 12th Avenue neighborhood specific design and development guidelines to work in concert with the Central Area Design Guidelines and Citywide Design Guidelines.				DCLU	DCLU will review all proposals for neighborhood-specific design guidelines emerging from neighborhood plans as well as suggested changes	C2

## 12th Avenue/South Capitol Hill Urban Center Village Node: Key Strategy

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Council Response
							to the program in early 1999 and expects to formalize recommendations to Council for their action by mid-year.	
NA-10	T-7.10.2	Coordinate 12th Avenue improvements with the Central Gateway project (see Central Gateway).				SEATRAN, DON, DPR	See Central Gateway Key Strategy	C4
NA-11	T-7.10.4	Create connection to Central Park Trail as part of its route along Yesler to downtown.				SEATRAN	Most of the Yesler link for Central Park Trail to downtown is funded in the current CIP.	C3
NA-12	ED-5.4.5	Continue to provide city support and assistance with the dispersal and development of City-owned 12th Avenue and Yesler-Atlantic properties. Ensure the community has input on future development. (See Jackson/23rd.)				DON	DON is responsible for disposition of City-owned 12th Avenue and Yesler-Atlantic properties. Proceeds from the sale of several properties in the area will be deposited into the 12th Avenue Fund to partially pay for these improvements. It is anticipated that the key blocks (the blocks on either side of Columbia) will be funded by these land sales proceeds. However, the proceeds may not be sufficient to cover all costs and supplemental allocations may be necessary.	C2
NA-13	ED-5.4.3	Seek services and convenience retail that builds on the neighborhood's proximity to Seattle University. Encourage				Community, CDCs	This is a community-based activity.	C5

## 12th Avenue/South Capitol Hill Urban Center Village Node: Key Strategy

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Council Response
		increased housing density on 12th Avenue and on Yesler Way.						
NA-14	T-7.13.2	Support development of First Hill RTA station at Broadway & Madison. Ensure station designs accommodate "circulator van" turn around.				SPO	The City will work with Sound Transit and the community on station design and station area planning.	C4

## II. Additional Activities For Implementation

### 12th Avenue/South Capitol Hill Urban Center Village Node

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action
NA-15	UD-4.5.5	Consider entryway enhancements at Madison/12th and Yesler/12th (see Central Gateway).				SEATRAN, DPR	See Key Strategy response for "Central Gateway" for more details.	See responses to "Central Gateway"	C4
NA-16	LU-3.5.4	Identify properties along 12th Avenue and south of Jefferson in the Spruce Park and Squire Park neighborhoods for possible acquisition/development of community parks, P-Patch gardens.			\$100,000 to 500,000	DPR DON	<p>A new P-Patch in this neighborhood would detract from the existing P-Patch at 14<sup>th</sup> &amp; Fir. The P-Patch Program would like to have more P-Patches in the area, but farther north along 12<sup>th</sup> Avenue is recommended.</p> <p>The City (General Fund) owns a vacant parcel on Boren between Spruce and Fir which may be suitable for open space or P-patch. This parcel is administered by ESD's surplus property program.</p> <p>Potential fund sources include: neighborhood bond or levy, Conser-</p>	Recommendation may be considered in the future, pending availability of funding and additional research, planning, and design.	The City departments that own vacant parcels within the planning area should work together with the community to identify parcels that might be usable, on a temporary or permanent basis, for open

## 12th Avenue/South Capitol Hill Urban Center Village Node

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action
							vation Futures Tax funds (for acquisition only & project must meet state and county criteria), Alder Street project fund (currently about \$30,000).		space purposes identified by the community.

# MADISON-MILLER NEIGHBORHOOD MASTER PLAN

## I. Key Strategy

### Description

Madison-Miller Residential Urban Village participants in the Neighborhood Planning process envision a thriving urban neighborhood at the crossroads of communities which are economically, culturally, and racially diverse. The plan includes numerous recommendations aimed at celebrating the neighborhood's history of African-American homesteading, jazz entertainment, transportation connections, and unique natural features. The key element for improving the Madison-Miller neighborhood focuses on the revitalization of the East Madison Business District which extends along Madison from 16th to 24th Avenues. The goal for this area is to serve both local and destination shoppers with a variety of shops and services.

Revitalizing the 19th Avenue commercial node is also integral to achieving the neighborhood's vision. The community's priorities include stores and restaurants which principally serve local residents in a pedestrian-oriented setting. This character will be enhanced through streetscape improvements to make the area compatible for transit, automobiles, and pedestrians.

The integral components for meeting the community vision include:

- Investing in necessary streetscape and street capital improvements to create pedestrian-oriented character;
- Exploring the potential for an incentive-based East Madison "economic opportunity area";
- Approval of recommended land use and zoning changes;
- Implementation of community-based amenity projects, and reinvigorating an overall sense of community and pride of place in Madison-Miller.

**NOTE: All plan references are cross-referenced to the Madison-Miller Neighborhood Master Plan (under separate cover).**

### Integrated Executive Response

The Madison-Miller Plan is consistent with the urban villages strategy. (In the Comprehensive Plan this urban village was called "21st Avenue E. @ E. Madison Street." The plan coordinates a package of streetscape and other transportation improvements with land use, urban design, and economic development recommendations to facilitate a pedestrian-oriented urban village type of development. These proposed changes would help transform this neighborhood from a place where inhabitants and visitors feel threatened by traffic and crime to a neighborhood supporting new and existing businesses and increased housing opportunities.

Department responses included below: SFD, SEATRANS, DCLU, OED, DON.  
Compiled by SPO.

**Lead Department: DON**

**Participating Departments: SEATRAN, OED, DCLU.**

### Activities Already Underway

*Transportation:* The crosswalk at 21<sup>st</sup> Avenue and John Street is funded and will be re-marked. A curb bulb is being installed this summer at this location.

### Tasks to be Undertaken in 1998-2000

1. SEATRAN will work with the community to develop a design solution for the 20th/Olive/Madison intersection that addresses concerns of pedestrian safety, cut-through traffic and turning movements.
2. Conduct initial feasibility evaluation.
  - a) Prepare scopes of work and preliminary cost estimates for recommended intersection improvements.
  - b) Resolve differences within community and abutting property owners.

3. Prioritize with strategies from other neighborhood plans.
4. Select projects to be candidates for 1999-2000 Neighborhood Street Fund.
5. Identify next steps for continued implementation.

**Council Action Taken:**

Insert as item NB1: "Designate Madison from 16th to 24th as a Key Pedestrian Street.."  
This is mentioned in the plan, and seems to be part of the intent of NB-1, but is not specifically called out for designation as are the other Key Pedestrian Streets.

Remove the rezone noted in item NB-5 from consideration, as requested in the *Supplemental Additions to the Central Area Adoption Package*.

NB-1. Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.

Adopt Rezone, item NB-6, [M6].

Council supports Executive Response on the remaining Key Strategy items.

**Identify next steps for continued implementation. Madison-Miller Neighborhood Master Plan: Key Strategy Activities**

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
NB-1	T-7.5.1 Figure 25	Designate Madison between 16th and 24th as a Key Pedestrian Street	High				Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.
NB-2	A5, B4, B6, C1, C2, C3, C4 Table 6 CAP II 7.3.2,	Develop design to address the "five-point" intersection of Madison-20th-Olive to enhance both the pedestrian character and street configuration. Design should accommodate: <ul style="list-style-type: none"> <li>• curb bulbs to make the intersection a traditional four-way intersection;</li> <li>• thermoplastic ladder crosswalks to</li> </ul>	High		\$250,000 to \$500,000	SEATRAN	SEATRAN will work with the community to develop a design solution for this intersection that addresses concerns of pedestrian safety, cut-through traffic and turning movements.  OED will work with the community on the possibility of implementation through Neighborhood Matching Fund Small and Simple grants and use of SEED crews.

## Identify next steps for continued implementation. Madison-Miller Neighborhood Master Plan: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
	7.10.7, 7.11.7	<p>facilitate pedestrian crossing of Madison;</p> <ul style="list-style-type: none"> <li>• a flashing overhead crossing sign, and necessary directional signage, and;</li> <li>• plan for future public amenities to create a gateway into the East Madison business district.</li> </ul> <p>Install curb bulb and crosswalk per design on southwest corner of Madison/20th to address pedestrian safety needs related to new elderly housing development in 1998.</p>					
NB-3	EPD.1 CAP II ED-5.4.3	Promote Madison/Miller as Central Area's northern commercial anchor. Do so with an area-wide marketing program, instituting land use/zoning changes, and investing in community amenities/ streetscape features.				Community, CDCs	This is a community based activity.
NB-4	EPD.2 CAP II ED-5.4.3	Establish an "Economic Opportunity Area" to encourage redevelopment of key parcels throughout neighborhood. Help establish incentives and ramifications to promote the area's economic vitality, including tax credits, establishing a BIA, information of loan and fund programs, assistance with permit processing, and penalties for poor property upkeep.				Community	<p>OED will continue to work with local businesses and organizations to support economic development and can provide advice and assistance on BIA formation and various loan programs.</p> <p>A part of the Central Area planning area will be covered by the Enterprise Zone for which OED is applying for HUD funds if the grant is awarded.</p>
NB-5	M2	Convert existing NC3-85 to NC3-65 zoning in order to promote uniform building heights Madison from 21st to 33rd				DCLU	<p>Adopt as part of the approval process for the Central Area Plan</p> <p>Removed the request of the Central Area Action Plan Implementation Team.</p>
NB-6	M6	Create an NC2-40 zone on 19th north of Madison (on land currently zoned L3) to extend the commercial zone on 19th towards the NC1 area at 19th northward.				DCLU	Adopt as part of the approval process for the Central Area Plan.

## Identify next steps for continued implementation. Madison-Miller Neighborhood Master Plan: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
NB-7	EPD.4	Institute a "Madison-Miller Joint Vision Implementation Team" to help shepherd plan development for the Business District and surrounding residential area.				Community	This is a community based activity.
NB-8	EPD.5 CAP II UD-4.2	Implement general and site-specific development guidelines to ensure compatible and attractive infill of new projects in East Madison Business District.				DCLU	DCLU will review all proposals for neighborhood-specific design guidelines emerging from neighborhood plans as well as suggested changes to the program in early 1999 and expects to formalize recommendations to Council for their action by mid-year.
NB-9	C.1 CAP II UD-4.5.1	Adopt themes and identity elements for Madison/Miller, including concepts such as: <ul style="list-style-type: none"> <li>• The area's African-American Heritage;</li> <li>• Madison After Dark;</li> <li>• Community Diversity;</li> <li>• The Physical and Natural Environment, and;</li> <li>• The area's Transportation History.</li> </ul>				Community	This is a community based activity.
NB-10	C.2 CAP II UD-4.5.2 Table 5 Pg. 117	Incorporate themes and identity elements into streetscape concepts, transportation improvements, community-based projects, and new development proposals. Ideas- public art, open spaces, street furnishings, landscaping, slogan development, and special community events.				<b>Community,</b> City Depts.	It is a policy of the Department of Parks and Recreation to help foster community ownership in DPR facilities, and incorporating community-identified themes into parks and open space is one way of demonstrating this commitment. DPR does not have dedicated funding to do this work, but if a Neighborhood Matching Fund grant or other funding can be secured DPR will work with the community and other departments to incorporate these themes as park/play areas are developed or redeveloped.

## II. Additional Activities For Implementation

<b>Madison-Miller Neighborhood Master Plan- all plan references are to the Master Plan</b>									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Executive Recommended Action	Council Action Taken
<b>Transportation Capital Improvements</b>									
NB-11	A2 Table 6	Widen the sidewalk on the south side of Madison between 22nd and 23rd. New width will be based on still allowing two travel lanes each way during peak hour commutes.		2 to 5 yrs	\$500,000 per block segment	SEATRAN	Traffic volumes at this intersection are too high to allow removal of travel lanes. In addition, this recommendation would hinder traffic and there is community support for vehicle capacity on Madison.	Recommendation will not be implemented.	C5
NB-12	A3 Table 6	Widen the sidewalk on the north side of Madison between 20th and 22nd. New width will be based on still allowing two travel lanes each way during peak hour commutes.		2 to 5 yrs	\$500,000 per block segment	SEATRAN	A conceptual design needs to be drawn and broad community support needs to be obtained, particularly from abutting property owners.	Recommendation will be considered in the future, pending identification of a funding source and completion of conceptual design. The community must take the next step in documenting support from appropriate property owners and must seek funding, perhaps through Neighborhood Matching Fund, for conceptual design.	C4
NB-13	A4 Table 6	Install thermoplastic ladder crosswalks at the intersection of 22nd & Madison.		1 to 2 yrs	\$500 per x-walk, \$20,000 per bulb	SEATRAN	A crosswalk is not appropriate at this intersection because it is a mid-block crossing. Pedestrians can use the signal at 21st and Madison, which is very near.	Recommendation will not be implemented.	C5
NB-14	B1	Retain lane capacity of East				SEATRAN	Current practice	Recommendation has	C1

## Madison-Miller Neighborhood Master Plan- all plan references are to the Master Plan

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Executive Recommended Action	Council Action Taken
	Table 6	Madison between 16th and 21st Avenue by ensuring there are two travel lanes during peak hour travel (am & pm).						already been implemented.	
NB-15	B2 Table 6	Improve signal timing to move traffic in and out of the area at moderate speeds (25 to 30 mph).		1 to 2 yrs		SEATRAN	These intersections are currently being reviewed and the timing will be adjusted.	Recommendation has already been implemented through departmental initiative or neighborhood action.	C1
NB-16	B3 Table 6	Facilitate left turn at Olive St. from 23rd Avenue. Provide signage to direct traffic to Madison Street via 22nd Avenue.				SEATRAN	Olive is a residential non-arterial street, and the City does not encourage cut-through traffic on these streets. A left turn at Madison is currently being studied by SEATRAN.	Recommendation will not be implemented. A left turn at Madison may be implemented if the study, currently underway, recommends it.	C5
NB-17	B4 Table 6	Add local access only signs on all points entering Olive Way between 20th and 22nd. [See above]		1 yr	\$500 per sign	SEATRAN	The City only installs "Local Access Only" signs if the street <i>appears</i> to be a good cut-through route but isn't, because there is no clear route through the neighborhood. This situation does not meet the criteria.	SEATRAN is looking at design options for 20th Avenue/Olive Street/Madison Street to narrow the intersection. The community should apply for Neighborhood Street Fund [NSF] money to implement the conceptual design.	C5
NB-18	B5 Table 6	Establish off-peak parking lane, as feasible, on both sides of East Madison from 20th to 23rd.		1 yr		SEATRAN	Current practice	Recommendation has already been implemented.	C1
NB-19	B6 Table 6	Establish permanent parking lane on the north side of Olive Street between 20th and 22nd.		1 yr		SEATRAN	Parking is permitted on both sides of streets which are wider than 25 feet. To restore parking here, property owners would need to submit a petition.	Recommendation can and will be implemented, provided that a petition is submitted by property owners.	C4

## Madison-Miller Neighborhood Master Plan- all plan references are to the Master Plan

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Executive Recommended Action	Council Action Taken
Streetscape Improvements									
NB-20	S.3 CAP II UD-4.5.2	<p>Create opportunities for public spaces, public art, and community gateways- including:</p> <ul style="list-style-type: none"> <li>Integrating Central Area Heritage Trail as part of Planned Parenthood site redevelopment;</li> <li>Development of a view park south of Denny along 23rd;</li> <li>Landscaped green space and rehabilitation/new construction of Shipscalers building, and;</li> <li>Gateway/landscape treatment at 20th-Madison-Olive intersection.</li> </ul>				DPR	The plan is not clear if the community would like the City to purchase the view site on Denny and/or the lot adjacent to the Shipscalers building property or if they would like to work with the property owners to ensure that the design of the sites meets community needs. These projects may be appropriate for a neighborhood bond or levy or Conservation Futures Tax funds (for acquisition only). Another funding source would need to be identified for development. If acquisition funds are secured, the community may consider applying for a Neighborhood Matching Fund or other grant for design. DPR would partner with the community on design.	Recommendation may be considered in the future, pending identification of a funding source.	C4
NB-21	S.3 #1 CAP II UD-4.5.1	Develop the Central Area Heritage Trail as depicted in the Master Plan.		1 yr		SEATRAN, DON, SAC, Community	SEATRAN will need to review if pedestrian improvements are involved. The community needs to identify specific route designations.	Recommendation will be considered in the future, pending identification of a funding source and the community designation of a specific route.	C4
NB-22	S.2	Encourage buildings to meet the street and require a minimum 12' foot setback from curb where no existing uniform setback exists.				DCLU	DCLU is willing work with the community to refine this proposal. Community needs to specify exact location of	Recommendation will be considered in the future, pending completion of additional research, and	C4

## Madison-Miller Neighborhood Master Plan- all plan references are to the Master Plan

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Executive Recommended Action	Council Action Taken
							proposed setback changes.	community identification of exact location.	
NB-23	S.1 CAP II T-7.5.1 UD-4.3.1	Plant street trees as opportunities arise on arterials foreseen as key pedestrian streets such as East Madison, Olive Way, 19th Avenue, and 23rd Avenue.			\$170 per tree	SEATRAN, City Light,	Tree planting is a great community-based activity. The City has a variety of programs that can support tree planting: Seattle City Light's Urban Tree Replacement Program provides communities with a minimum of 100 trees. The Neighborhood Matching Fund often has a special tree planting fund. Technical assistance is available from SEATRAN. All projects are reviewed by the City Arborist for permit approval. Sometimes trees can be planted in conjunction with utility projects or new development.	Recommendation is a community based activity.	C5
<b>Economic and Physical Development</b>									
NB-24	EP0.3 CAP II I-9.5	Invest in public services and infrastructure to ensure the public's health, safety, and welfare, particularly for public safety and stormwater infrastructure.				SPU, SPD	This statement is consistent with current City policy.	Recommendation has already been adopted as City policy.	C1
NB-25	Econ Dev 2.2 CAP II ED-5.4.3	Seek entertainment facilities (e.g. Arts complex), destination retail (upscale, grocery, restaurant, etc.), convention and conference facilities and other like businesses at 23rd and				Community development corporation(s)	The community should explore whether the Central District can support additional entertainment facilities in addition to Langston Hughes Cultural Center, proposed African American Cultural Center and existing arts	Recommendation is a community-based activity.	C5

<b>Madison-Miller Neighborhood Master Plan- all plan references are to the Master Plan</b>									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Executive Recommended Action	Council Action Taken
		Madison					facilities in nearby Capitol Hill.		
NB-26	H.1	Encourage increased housing density at 23rd and Madison.					This statement is consistent with current City policy and the area's designation as a Residential Urban Village. The zoning at this intersection allows for substantial density of development. No zoning changes have been proposed for this intersection.	Recommendation has already been adopted as City policy.	C1
	CAP II LU-3.4.1								
<b>Community Identity</b>									
NB-27	C.1	Adopt themes and identity elements for Madison•Miller, including concepts such as the area's African-American Heritage, Madison After Dark, Community Diversity, the Physical and Natural Environment, and the area's Transportation History.				Community	This statement is consistent with City policy (see e.g., Comprehensive Plan Cultural Resources Element). More specific actions are needed to make the policy a reality.	Recommendation is a community-based activity.	C5
	CAP II UD-4.5.1								

### III. Activities For Longer Term Consideration

<b>Madison-Miller Neighborhood Master Plan- refer to Master Plan for plan references.</b>									
#	Plan Ref.	Activity	City Department Comments						
<b>Transportation Capital Improvements</b>									
NB-28	T-7.14.1	Work with Metro Transit to improve bus shelters and incorporate art into shelter design. Also develop possible bus bay pullouts along East Madison where feasible.	If requested by KC/Metro, the City will assist with this project.						

**Madison-Miller Neighborhood Master Plan- refer to Master Plan for plan references.**

#	Plan Ref.	Activity	City Department Comments
<b>Streetscape Improvements</b>			
NB-29	C.1 C.2 CAP II UD-4.5.2	Commission public artworks, community interpretive kiosks, banners, and special paving to commemorate the area's rich African-American history and other important community features.	
<b>Land Use and Zoning Amendment Proposals</b>			
NB-30	M2a	Evaluate the possibility of converting existing L3 zoning at property on SW corner of 21st and Denny, to NC3-40 or NC3-65 to consolidate with adjacent neighborhood commercial zoning (with same owner) to promote site redevelopment. NC3-40 zoning will permit uses with heights compatible with L3 zoning to the north. The owner would accept NC3-65 zoning, but not NC3-40. There is no resolution at this time as to which specific zoning should be recommended.	
NB-31	M3	Evaluate the possibility of converting existing SF5000 to NC2-40 zoning in order to increase the available supply of neighborhood commercial land- On south side of Olive Way (three lots deep) between 22nd & 23rd.	
NB-32	M4a	Evaluate the possibility of converting existing L2 to more appropriate zone (L3 or L4) between Denny and Olive.	
NB-33	M5	Evaluate the possibility of extending NC3-65 zoning to increase residential density around Madison-Miller commercial area at 23rd and Olive Street by converting NC-40 to NC3-65.	

# 23RD AND JACKSON AND JACKSON PLACE

## I. Key Strategy

### Description

23rd and Jackson has become the heart of commercial activity in the Central Area. Neighborhood planning recommendations set out to strengthen this economic node and plan for the necessary street improvements, land use and zoning amendments, and desired community amenities to ensure that 23rd and Jackson remains the Central Area's shopping focal point, and a true "urban village". Within this center, planning recommendations also made every effort to incorporate the concept of the Jackson Place neighborhood as a vital link that transitions the Central Area to the North Rainier Valley.

### Integrated Executive Response

This proposal seeks to achieve the urban village strategy by changing zoning to encourage concentrated growth around the 23rd and Jackson node. The higher population density would be served by additional neighborhood commercial activity and mobility enhancements. Proposed transportation and streetscape improvements should improve conditions for walking and bicycling and reduce traffic congestion through transportation management.

Improvements to encourage use of non-motorized modes of transportation should be coordinated with new development in order to make this node more livable for new residents and viable for businesses. In addition to making the neighborhood a better place to walk around, tangible public investment in the public rights-of-ways may catalyze private development in the area. This strategy consists of relatively small projects, many of which can be implemented incrementally, perhaps in conjunction with development or in response to funding opportunities. Although individual recommendations are not dependent on one another from an implementation perspective, they work together to achieve the objectives of this node.

*Key Pedestrian Streets:* The segment of Jackson Street between 20th Avenue and Martin Luther King Way which serves the highest-density portions of this urban village warrants the highest intensity of pedestrian features.

Department responses included below: DON, SCL, SFD, DHHS, and DPR. Compiled by SPO.

**Lead Department: DON**

**Participating Departments: SEATRAN, DCLU, DON**

### *Activities Already Underway*

*Transportation:* This node plan includes a variety of transportation and infrastructure improvements which have already been designed, and partially funded:

- Some bicycle and pedestrian improvements on Jackson Street have been funded and will be implemented as part of this strategy.
- Bike lanes on Jackson Street from 14th Avenue to 31st Avenue have been designed. Bids came in high, and the community has asked that implementation be delayed until additional funding is found.
- Improvements such as textured sidewalks and bronze inlays should be completed this year.

The bids for the work items noted above came in higher than expected. The community has requested that the entire project be delayed until further funding is identified, rather than proceed with only parts of the overall project.

City Light has already incorporated the community's request for future sidewalk work into its pole replacement program.

### **Tasks to be undertaken in 1998-2000**

1. Conduct initial feasibility evaluation.
  - a) Identify which physical improvements included in the Jackson Street

Improvement and Streetscape Study and Traffic Management Plan would be most appropriate candidates for a neighborhood bond or levy.

- b) Identify transportation improvements which could be implemented incrementally, possibly as Neighborhood Matching Fund or Neighborhood Street Fund projects.
2. Prioritize with strategies from other neighborhood plans.
3. Identify next steps for continued implementation.

**Council Action Taken:**

Action on Decision Agenda Item II.B.3, for item NC-2, Council is adopting a resolution amending the Yesler/Atlantic Land Disposition Report to permit the City to sell this property for development as an assisted living facility.

Adopt rezones as proposed: NC-1, [J1a], NC-2, [J2], NC-8, [DH3], NC-9, [DH4], NC-10, [DH4a] and NC-11, [DH4b].

Adopt NC-3, [J3] with conditions.

Regarding item NC-20: Changes to the SOA policies have been made as part of the Consolidated Plan. The community has expressed its support of these

changes in a letter from CAAP\*IT dated September 15, 1998.

Adopt the following language for item NC-26: The City departments that own vacant parcels within the planning area should work together with the community to identify parcels that might be usable, on a temporary or permanent basis, for open space purposes identified by the community.

Designate the segment of Jackson as a Key Pedestrian Street as requested in item NC-4. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.

Council supports Executive Response on the remaining Key Strategy items.

**23rd and Jackson and Jackson Place: Key Strategy Activities**

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
NC-1	J1a	Rezone block bordered by South Main, 23rd and Yesler, and 24th from L3 to NC2-40 in order to allow for increased commercial use in the future consistent with adjacent uses to the south.				DCLU	Adopt as part of the approval process for the Central Area Plan.
NC-2	J2	Increase residential density on the block between 22nd and 23rd and Yesler Way to Main street from L3 to L4 to facilitate development of Assisted Living project.				DCLU	Adopt as part of the approval process for the Central Area Plan.
NC-3	J3	To facilitate development of an assisted living housing project, change the zoning as shown in the J-3 rezone map. (Owned by A. Branch)				DCLU	Adopt as part of the approval process for the Central Area Plan.
NC-	T-	Designate Jackson between 20th and MLK as a Key Pedestrian Street.				SEATRAN	Pedestrian improvements for Jackson Street between 20th Avenue and Martin Luther King

## 23rd and Jackson and Jackson Place: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
4	7.4.4					DCLU	Way should not be as extensive as the section referenced below and should be concentrated around pedestrian generators such as schools, transit stops, parks, retail uses, etc.  Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.
NC-5	T-7.11.3	Implement Jackson Street Improvement and Streetscape Study, part of which is in process.				SEATRAN	See Activities Already Underway (above). Improvements have been designed, and some are being implemented. Others are awaiting location of additional funding.
NC-6	T-7.3.2	Install medians/pedestrian islands on Jackson at 24 <sup>th</sup>		1998	funded		This project has been delayed. See Activities Already Underway.
NC-7	T-7.4.3	Paint bicycle lanes on Jackson.		1998	funded		This project has been delayed. See Activities Already Underway.
NC-8	DH3	Encourage a mixed-use, pedestrian-oriented urban village- Allow for increased density to support commercial retail use, change the C1 zone between Charles and Norman Streets to NC3/R with a 40-foot height limit				DCLU	Adopt as part of the approval process for the Central Area Plan.
NC-9	DH4	Change the City-owned block zoned IC-65 west of Hiawatha Place between Dearborn and Charles Street to NC3-65				DCLU	Adopt as part of the approval process for the Central Area Plan.
NC-	DH4a	Change the City-owned block zoned C1-40 east of Hiawatha				DCLU	Adopt as part of the approval process for the

## 23rd and Jackson and Jackson Place: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
10		Place between Dearborn and Charles Street to NCR-40.					Central Area Plan.
NC-11	DH4b	Change the City-owned parcel zoned L2, west of the Cedar River Pipeline (triangular parcel at the corner of Davis and Dearborn) to NC/R-40.				DCLU	Adopt as part of the approval process for the Central Area Plan.
NC-12	T-7.6.1 T-7.8.2 T-7.7.4	Provide technical support and funding for the Jackson Place traffic management plan. Continue to implement the various traffic calming and residential traffic management projects.				SEATRAN	See Activities Already Underway.

## II. Additional Activities For Implementation

23rd and Jackson and Jackson Place									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
<b>Transportation Capital Improvements</b>									
NC-13	T-7.4.2	Identify solutions for obstructed sidewalks (blocked by poles) along Jackson.				SCL SEATRAN SPU	SCL will incorporate the Central Area Matrix into planning, when possible, in considering upgrades to utility infrastructure. On Jackson SCL has already incorporated the community's request for future.  Decisions about what happens on sidewalks is under the jurisdiction of SPU and SEATRAN. The requirements SCL works under are: Poles can stay where they are until replaced. When replaced they must clear the curb by two feet on existing sidewalks and three feet if	Recommendation may be considered in the future as relevant projects are undertaken.	Council recognizes the difficulty with this activity, given the limited amount of City right-of-way in which to relocate light poles.  C4

## 23rd and Jackson and Jackson Place

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
							<p>new . Whenever possible, SCL tries to leave three feet of sidewalk open, but when only four feet of walkway exists and we must clear curb by two feet, this clearly bisects the sidewalk.</p> <p>Placement of poles on private property is something SCL can explore with the community, but SCL hasn't done poles on private property in the past and prefers to stay in the right-of-way. Issues for the community to consider relative to this are: Easements would be required on every property. Poles placed on private property would/could restrict eventual development by the property owner relative to legally mandated line clearance. Future development could be restricted around deck additions, height of decks, exterior structures, rooflines, additions etc.</p> <p>It would be best to have SPU/SEATRAN explore getting an easement to widen the sidewalk onto private property rather than move the poles. sidewalk work into pole placement.</p>		
<b>Community Amenities and Open Space</b>									
NC-14	UD-4.5.3	As part of public capital improvement programs,				SAC, SEATRAN	The Seattle Arts Commission will work with the Central Area in	Recommendation may be considered	C4

## 23rd and Jackson and Jackson Place

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
		provide 1% for art funding that could go into implementing the Jackson Streetscape Study, Central Park Trail Art Plan, and other local community art projects. Ensure local artists have preference.					implementing site-integrated art in the Central Park Trail project as funds are available. Up until now, limited funds have been generated (e.g. about \$3000) through % for Art due to restrictions on SEATRAN capital improvement projects. However, SAC and SEATRAN are working to identify ways that artists can work on the design aspects of non-%-for-art-eligible projects to integrate art into the design of street improvements. For high priority projects, % for art funds might also be available from utility construction in the area.	in the future, pending identification of Percent for Art funds applicable in this area.	
NC-15	UD-4.5.5	Develop gateways into the Central Area at 23rd and Jackson, and Martin Luther King Way and 23rd Avenue at the I-90 lid.				Community, DON, SEATRAN, DPR	Conceptual design should be developed for review by SEATRAN and Fire. This project could be a Neighborhood Matching Fund project.	Recommendation may be considered in the future, pending community definition of specific projects, planning and design work. and identification of funding.	C4
NC-16	LU-3.5.3	Improve maintenance of existing open space network, particularly in Judkins Park and along the open spaces connected by the Central Park Trail: Pratt Park, Lavizzo Amphitheater, I-90 Lid.				DPR	DPR supports and maintains its facilities to the extent that resources allow. The following items are in DPR's 6-year CIP:  <b>Judkins Park:</b> Identified needs include: major maintenance drainage, comfort station rehabilitation, landscaping, athletic field	Recommendation will be considered in the future, pending identification of a funding source.	C4

## 23rd and Jackson and Jackson Place

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
							renovations. DPR proposed to begin design work on the playfield in 1999-2000. Construction is not funded in 1999-2000.  <b>Pratt Park:</b> Identified needs include: landscape restoration and ADA accessibility. These projects are not funded in 1999-2000.		
NC-17	ED-5.3	Continue to provide funding and public/private support of Central Area programs that have been concentrated at the 23rd and Jackson. Build on the partnerships already established.				OED	OED will continue to fund the Central Area Development Association (CADA) for work in this node.	Recommendation will be implemented.	C1
NC-18	HD-8.6.1.2 Ch.10, Table 5	Ensure Douglass Truth Library improvement and expansion is consistent with Central Area design review goals and 23rd Avenue corridor plan: <ul style="list-style-type: none"> <li>■ Preserve landscaped space at corner of 23rd and Yesler.</li> <li>■ Prohibit corner parking lot.</li> </ul>				SPL	Seattle Public Library will work with community to ensure that future Library modifications will complement neighborhood urban design goals.	Recommendation will be implemented	C3
<b>Economic Development</b>									
NC-19	ED-5.4.3	Continue adding convenience retail, restaurants, services, and office space.				Community, CADA	OED will continue to support private commercial development in the 23rd and Jackson area and through its support of CADA and Midtown Commons. If the projects provide	Recommendation is a community-based activity.	C5

## 23rd and Jackson and Jackson Place

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
							jobs for low and moderate income persons, OED may be able to provide financing through Federal loan programs.		
NC-20	H-6.3, ED-5.4.3	Encourage increased housing density in and around the commercial area.				Community, DCLU, DHHS	Existing SOA policies and the lack of the market to provide these projects today contribute to the difficulty of doing this. In addition, there has been community pressure to downsize the few multifamily proposals that have surfaced.	Executive will be proposing changes to SOA Policies to allow use of public funds for multi-family rental housing and assisted living for elders.	Changes to the SOA policies have been made as part of the Consolidated Plan. The community has expressed its support of these changes in a letter from CAAP*IT dated September 15, 1998.  C1
NC-21	ED 5.4.3	Support CDC efforts in this area, including the 23rd and Main, 23rd and King, Yesler Business District, Yesler Houses, and Promenade North and South projects.				OED, DHHS	DHHS is currently making efforts to provide loan funds for housing rehabilitation projects at 23 <sup>rd</sup> and Yesler. OED will continue to support CADA and Midtown Commons.	Recommendation has already been implemented.	C1
<b>Jackson Place Community Improvements</b>									
NC-22	T-7.11.6	Improve pedestrian facilities on 18th and on Dearborn to link the new Hiawatha development to Jackson, to the Central Park Trail, and to Downtown via Dearborn Street.				SEATRAN	Locations and specific improvements need to be determined as part of conceptual design.	Recommendation may be considered in the future, pending neighborhood definition of specific project elements, and planning and design work.	C4

## 23rd and Jackson and Jackson Place

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
NC-23	T-7.8.2	Modify signal timing at Rainier /Dearborn to reflect residential classification of Dearborn eastward				SEATRAN	SEATRAN is assisting the Jackson Place Community Council on Phase II of their traffic plan. The community has not yet developed final recommendations for their whole traffic calming plan. The community has a grant of \$20,000 for this project.	Recommendation may be considered in the future, pending phase II of the traffic plan and recommendations being completed.	C4
NC-25	T-7.8.2	Partially close Dearborn and Hiawatha and install a traffic circle at Davis and Charles.				SEATRAN	The community and SEATRAN are in the process of testing these traffic calming devices. Based on traffic counts and community feedback, the devices may or may not be made permanent when the Hiawatha site is developed.	Recommendation will be considered in the future, pending development of the Dearborn/Hiawatha site.	C4

### III. Activities for Longer-Term Consideration

<b>23rd and Jackson and Jackson Place</b>			
#	Plan Ref.	Activity	City Department Comments
<b>Community Amenities and Open Space</b>			
NC-26	LU-3.5.2	Add a community P-Patch in the Judkins Park community.	Assuming that physical conditions are met, the P-Patch Program supports an additional community garden in the Judkins neighborhood. The Program, however, does not have much demand for the existing P-Patch, so new space would require community outreach to identify the necessary enthusiastic gardeners. The City departments that own vacant parcels within the planning area should work together with the community to identify parcels that might be usable, on a temporary or permanent basis, for open space purposes identified by the community.
NC-27	Capital Facilities Table 5, UD-4.5.4	Develop the African-American Heritage Museum.	DON: It should be made clear whether this recommendation is intended to trigger: a) additional City start-up funds for the private organization; b) increased City involvement and direction of the project; or c) some other activity. This activity is currently directed by a nonprofit private board. A total of \$500,000 in City assistance was provided in 1997-1998 as a start-up fund with the assumption that the project would become independent of City funding at the end of 1998. A recommendation to increase City participation above and beyond the spending of the remaining funds from the \$500,000 allocation, will represent a change in City policy and a major City expenditure.
<b>Continue to Improve Jackson Place</b>			
NC-28	T-7.6.1, T-7.8.2	Plan & pilot traffic diversion at 18th/Dearborn	SEATRAN is working with the community on the Jackson Place traffic calming plan.
<b>Land Use and Zoning Amendment Proposals</b>			
NC-29	DH1	Promote neighborhood commercial along Rainier Avenue S- Rainier between S. Lane St. and Bush Place. Consider future re-zoning from IC-65 to NC3-65.	

# 23RD AND UNION: CROSSROADS OF THE CENTRAL AREA—INTEGRATED EXECUTIVE RESPONSE

## I. Key Strategy

### Description

23rd and Union has long been considered the hub of the Central Area. Its smaller scale lends itself to less residential and commercial density. The vision for the neighborhood focuses on maintaining the cultural and ethnic diversity of the community. In the future, changes will be made thoughtfully, with respect for the past, pride in the present, and careful regard for sustainable development in the future. East Union Street will be the focus, both in terms of transportation systems and in becoming the gathering place for the community. To support this vision, an integration of streetscape, street improvement, land use/zoning changes, and open space elements will need to come together.

### Integrated Executive Response

The plan for this node embraces the pedestrian-oriented philosophy of the Comprehensive Plan by seeking to accommodate area residents with business and service opportunities within walking distance of their homes. Strategies such as a pedestrian overlay extending outward from the main crossroads, expanding commercial opportunities appropriate to the neighborhood's scale and preserving and diversifying housing options could contribute toward City policy objectives

Department responses included below: SEATRAN. Compiled by SPO.

**Lead Department: SEATRAN**

**Participating Departments: DCLU**

#### Activities already underway

- SEATRAN will evaluate the conceptual designs, technical analyses, and preliminary project budgets for parking, pedestrian, bicycling, and other proposed transportation improvements for Union Street from 18th Avenue to 23rd Avenue which the community is preparing.

#### Tasks to be undertaken in 1998-2000

- Based on preliminary project budget identify which transportation and urban design improvements if any, would be good candidates for a neighborhood bond or levy, Neighborhood Matching Fund or Neighborhood Street Fund.

- Conduct initial feasibility evaluation.
- Prioritize with strategies from other neighborhood plans.
- Identify next steps for continued implementation.

#### Council Action Taken:

Adopt rezones as proposed, activities ND-1 [MA1], ND-2 [MA2], ND-3 [U2], ND-4 [U2a].

Combine items ND-7 and ND-8, and note that SEATRAN is working with the community on this activity.

Designate Union from 18<sup>th</sup> to Martin Luther King, Jr. Way as a Key Pedestrian Street as requested in activity ND-6. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.

Council supports the Executive Response on the remaining Key Strategy items.



### 23rd and Union: Crossroads of the Central Area: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
ND-1	MA 1	For the southwest corner of Martin Luther King, Jr. Way and East Union, change the L2 zoning to NC2-40.				DCLU	Adopt as part of the approval process for the Central Area Plan.
ND-2	MA 2	For the land extending along 34th Avenue from midway between East Union and East Spring and extending to Spring Street, change the L2 zoning to NC1-30.				DCLU	Adopt as part of the approval process for the Central Area Plan.
ND-3	U2	Establish Union as a commercial, pedestrian-oriented street- Revise zoning from 20th to 22nd from L1, L2, L3, R/C, NC1-30 to NC2-30				DCLU	Adopt as part of the approval process for the Central Area Plan.
ND-4	U2a	Create a Pedestrian Overlay Zone (P2) along 23rd Avenue between East Pike St and East Spring Street and along E. Union St. between 25th Avenue and 22nd Avenue.				DCLU	Adopt as part of the approval process for the Central Plan.
ND-5	LU Table 2 U-Recs.	Evaluate possible land use and zoning changes as per the plan. Pursue those rezones found to focus on supporting a small scale, neighborhood serving commercial hub, providing for a range of residential housing types, allowing preservation and conversion of homes south of Union on 23rd to multifamily structures, increasing residential density moderately, and improving the pedestrian feel of East Union Street.				DCLU	Community or property owners should prepare initial analysis and determine level of public support for additional proposed rezones. Community or property owners could work with DCLU to formally propose rezones.
ND-6	T-7.5.1, T-7.4.4	Designate Union between 18th and MLK as Key Pedestrian Street.				SEATRAN DCLU	The intersection of 23rd and Union proposed for a Pedestrian Overlay Zone will serve the highest density portions of this urban village and warrants the highest intensity of pedestrian features. Pedestrian improvements for the remainder of Union between 18th Avenue and MLK Way should not be as extensive and should be concentrated around pedestrian generators

## 23rd and Union: Crossroads of the Central Area: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
							such as schools, transit stops, parks, retail uses, etc. Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.
ND-7	Ch.IV-Page 36 T-7.11.4	Develop and implement improvements along Union Street between 18th and 23rd, including pedestrian, parking, and bicycling improvements per the recommendations of the Union Street Improvement and Urban Design Plan now currently in progress by the community.			Approx. \$250,000	SEATRAN, Community	See 1998-2000 Tasks above. SEATRAN is involved with the community on this plan. Recommendation may be considered in the future, pending availability of funding and completion of concept plan by the community.

## II. Additional Activities for Implementation

### 23rd and Union – Crossroads of the Central Area

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
<b>Transportation Capital Improvements</b>									
									Combine with item ND-7 above.
ND-9	T.4.3	Make Union a primary bicycle route and priority bicycle street. Paint bicycle lanes and/or bicycle symbols on Union between 14 <sup>th</sup> and 34 <sup>th</sup> as space allows per SEATRAN proposal. Paint				SEATRAN	SEATRAN will stripe a full bike lane (14 <sup>th</sup> to 18 <sup>th</sup> ; 20 <sup>th</sup> to 22 <sup>nd</sup> ; 24 <sup>th</sup> to 26 <sup>th</sup> ). From 18 <sup>th</sup> to 20 <sup>th</sup> and from 26 <sup>th</sup> to 34 <sup>th</sup> , where space is inadequate for a full-width striped bike lane, SEATRAN could mark a	Recommendation for Union St. will be implemented as noted in Executive Response. Other sections will be	C2 and C4

## 23rd and Union – Crossroads of the Central Area

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
		bicycle symbols on 19th north of Union.					bicycle stencil next to the parking lane, without a stripe to let bicyclists and drivers know that this is a portion of the street where bicyclists can be expected. However, this modified bike lane cannot successfully compete for 1998 SEATRAN funds. If the community gets funds to stripe the modified bike lane, SEATRAN reserves the right to alter the design or remove the lane or stencils if it proves confusing for vehicles or bicyclists. Between 22 <sup>nd</sup> and 24 <sup>th</sup> , there is not enough space for a stripe or stencil. 19th is not an arterial. SEATRAN regards non-arterials as safe for bicycles without bicycle lanes.	considered in the future pending identification of funding. Recommendation will not be implemented where pavement width is insufficient. Recommendation for 19th will not be implemented.	C5
ND-10	T-7.3.2	Install curb bulb at 17th Avenue and Union to provide safe access to T.T. Minor Playfield.			\$25,000	SEATRAN	Curb bulbs will be installed at 17 <sup>th</sup> and Union through the Neighborhood Street Fund process.	Recommendation is being implemented.	C2
Open Space/Joint Use Opportunities									
ND-11	LU-3.5.2	Ensure replacement of P-Patch lost at 24 <sup>th</sup> and Marion. Recognize the value of this resource to the Squire Park community and seek a larger site with more plots.				DPR DON	P-Patch and the Friends of P-Patch have identified some possible sites in this area, including 20 <sup>th</sup> & Union	Recommendation will be considered in the future, pending identification of a site and fund source.	The City departments that own vacant parcels within the planning area should work together with the community to identify parcels that might be usable, on a temporary or permanent basis, for

## 23rd and Union – Crossroads of the Central Area

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
									open space purposes identified by the community.
ND-12	LU-3.5.5	Create funding and support efforts of Seattle Parks and Recreation and Seattle School District partnership to enhance T.T. Minor Elementary as a shared use community open space facility. (The project entails the redevelopment of the current asphalt, play areas with playground equipment, gardens, and landscaping.)				DPR, SSD	DPR has submitted an application for an Interagency Committee for Outdoor Recreation an [IAC] grant to fund the development of the field and part of the play area at the school, proposing major maintenance dollars as a local match. Community members are looking for additional grant sources for this project.	Recommendation will be implemented in part if an IAC grant is awarded. Further work depends upon identification of additional fund sources.	C4
Economic Development									
ND-13	ED-5.4.3	Continue adding commercial office space and professional services.				CDCs, OED	OED will continue to support private commercial development in the 23rd and Union area. If the projects provide jobs for low and moderate income persons, OED may be able to provide financing through federal loan programs.	Recommendation is a community-based activity and will be supported by existing programs.	C5
ND-14	ED-5.4.3	Support CDC development efforts in this area, including the Colman building and under-developed property redevelopment.				OED	OED will continue to support community-based development of projects through CDCs. If the projects provide jobs for low and moderate income persons, OED may be able to provide financing through federal loan programs.	Recommendation can and will be implemented through existing programs.	C2

## 23rd and Union – Crossroads of the Central Area

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
ND-15	ED-5.4.3	Ensure development supports existing restaurant cluster at node.				Community, CDCs	Restaurants are one of the uses permitted in the proposed pedestrian overlay zone.	Recommendation is a community-based activity.	C5

### III. Activities for Longer-Term Consideration

## 23rd and Union- Crossroads of the Central Area

#	Plan Ref.	Activity	City Department Comments
<b>Transportation Capital Improvements</b>			
ND-16		Reduce/remove driveway cuts within 50 feet of Union and 23rd intersection when property redeveloped.	
ND-17	T-7.15	Modify parking requirements per recommendations from Union /23rd parking study by Donald King Associates, sponsored through Midtown Commons.	
ND-18	T-7.6.3	Continue to consider designating right lane on Union at 23rd as right turn only except transit.	A right turn lane is only installed for safety reasons, and this is not a safety issue. The two lanes allow for better queuing, and reduce the congestion at the light.
<b>Land Use and Zoning Amendment Proposals- including those for the Madrona Neighborhood Anchor</b>			
ND-19	Table 2	Evaluate NC1-30 from 18th to 20th and in conjunction, consider adding P2 Overlay to same area.	
ND-20	Table 2	Consolidate commercial opportunities along Cherry Street to promote development at this ancillary commercial area by re-zoning to NC2-30. Refer to map for details.	
ND-21	U6a	Revise zoning to support existing retail area by rezoning from L2-R/C to NC1-30 at 30th and Cherry.	

# 23RD AVENUE CORRIDOR- LINKING THE CENTRAL AREA'S HUBS OF ECONOMIC ACTIVITY

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## I. Key Strategy

### Description

During neighborhood planning, the importance of 23rd Avenue as a transportation corridor and vital link between the heart of the Central Area's economic "niche" neighborhoods became very apparent as part of economic development and urban design discussions. Extending no more than two miles between Madison and Jackson, revitalizing and improving the appearance of the street in those stretches between the commercial hubs and at the hubs themselves stands out as an important key plan activity. Transportation, economic development, and urban design recommendations all regard the importance of the 23rd Avenue Corridor.

### Integrated Executive Response

These proposed activities do not necessarily constitute a Key Strategy. The proposed activities are very specific and can be best be addressed item by item as additional activities for implementation. See items T-7.4.5, , ED-5.4.3, Madison-Miller Master Plan V1-2.2, T-5.4.5 below.

## II. Additional Activities for Implementation

### 23rd Avenue Corridor- Linking the Central Area's Hubs of Economic Activity

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
<b>Transportation Capital Improvements</b>									
NE-1	T-7.4.5	Designate 23rd between Dearborn and the I-90 lid as a Key Pedestrian Street.				SEATRAN DCLU	23rd will be designated as a Key Pedestrian Street. Pedestrian amenities should be concentrated around pedestrian generators such as schools, transit stops, parks, retail clusters, etc.	Recommendation will be implemented.	Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.
NE-2	T-7.15 T-7.15.1 Ch. VII, Fig. 27	Study impact of on-street, off-peak parking on 23rd between King and Yesler and Cherry and Olive. Implement test of off-peak parking on 23rd between Cherry and Union. This would be in support of land use recommendations for live/work uses through this stretch of 23rd.			Under \$100,000	SEATRAN	This proposal needs further review. An intersection analysis needs to be performed at all the arterial intersections on 23 <sup>rd</sup> . If the analysis indicates that traffic will not be diverted, then SEATRAN will approve a test.	Recommendation will be considered in the future if analysis shows that congestion will not increase and vehicle mobility will be maintained.	C4

NE-3	T-7.13.1	Review bus stop location along 23 <sup>rd</sup> and make recommendations for consolidation as appropriate. and then recommend bus stop improvements including lighting and shelters.				Metro	Community should be working directly with King County/Metro on this recommendation.	SEATRAN will approve what the community and METRO agree on.	C4
NE-4	T-7.12.6	Install signal preemption for transit on 23rd when benefit analysis calls for it.				Metro	Community is and should be working directly with King County/Metro on this recommendation.	METRO pays for signal pre-emption. If METRO requests it and pays for it, SEATRAN will make the adjustment..	C4
NE-5	M-M V1-2.2 T-7.4.5 UD-4.5.3 UD-4.5.4	Establish the Central Area Heritage Trail north of Yesler along 23rd Avenue or other appropriate streets depending on points of interest (also refer to Urban Design).				<b>Community, SEATRAN</b>		Recommendation is a community-based activity.	C5
NE-6	T-7.3.2	Install textured crosswalks at arterial intersections :Madison, Union, Cherry, Yesler, and Jackson.				SEATRAN	SEATRAN generally does not have funding for aesthetic improvements.	Recommendation may be considered in the future if specific designs are developed and if funding can be identified.	C4

Economic Development4									
NE-7	ED-5.4.3	<p>Focus economic development resources to support distinct but mutually supportive primary business districts along 23rd Avenue Corridor and coordinate the nodal development to ensure connectivity:</p> <ul style="list-style-type: none"> <li>■ 23rd and Madison Node - Destination/Entertainment Center. (See <i>Economic Development</i> in Key Strategy #2)</li> <li>■ 23rd and Jackson Node - Shopping Center. (See <i>Economic Development</i> in Key Strategy #3)</li> <li>■ 23rd and Union Node - Business/Restaurant Center. (See <i>Economic Development</i> in Key Strategy #4)</li> </ul> <p>[although not included as part of this Key Strategy, this recommendation also recognizes 12th Ave. as the Education Center (See <i>Economic Development</i> in Key Strategy #1).]</p>				OED, <b>Community</b> , CDCs	<p>This is recommendation is consistent with current City policy.</p> <p>More specific activities are needed to make this policy statement a reality.</p>	<p>Recommendation will be considered in the future in conjunction with other Central Area economic development activity recommendations.</p>	C4
NE-8	ED-5.7.3	Create a volunteer-based program to clean and green 23rd Avenue between Jackson and Madison.			\$25,000 Annually	<b>Community</b> , CADA	CADA has a volunteer program that could work on this project.	Recommendation is a community-based activity.	C5

NE-9		Utilizing city support in conjunction with a local improvement district, enhance the physical appearance of vacant, unattractive properties.				DCLU, Community, DHHS	<p>Formation of an LID requires community support.</p> <p>DCLU is working with CAAP*IT on enforcement issues. One workshop has already been held. DCLU will continue to inform the community about code conformance.</p> <p>To the extent possible, DHHS supports the use of single family and multifamily residential rehabilitation funds in these areas. Increased home ownership funds may also be used in these areas.</p>	Recommendation is being implemented.	C1
NE-10	ED-5.7.3	Create an aggressive, on-going maintenance and beautification program. Add banners, amenities, and flowers.				Community, CADA	CADA has a volunteer program that could work on this project.	Recommendation is a community-based activity.	C5
<b>Urban Design</b>									
NE-11	M-M Plan V1-2.2 T-5.4.5	<p>Establish the portions of the Central Area Heritage Trail on 23rd as appropriate. <i>[Note: sidewalk width is very narrow with no buffer along busy street.]</i>. Through street improvement and other capital facility projects, utilize %-for-Art dollars to support development of a physical trail connecting the Central Park Trail to Madison-Miller via 23rd Avenue or other route. Elements will include:</p> <ul style="list-style-type: none"> <li>■ Artworks with priority going to local Central Area artists,</li> <li>■ Decorative streetscape (textured crosswalks).</li> <li>■ Historic Interpretive</li> </ul>				SAC, SEATRAN	SAC will work with the Central Area in implementing site-integrated art in the Central Park Trail project as funds are available. Until now, %-for-Art funds for this project have been limited (e.g. about \$3000) due to restrictions on SEATRAN capital improvement projects. SAC and SEATRAN are working to identify ways that artists can work on design of non-%-for-Art-eligible projects to integrate art into the design of street improvements. If this is a priority project, SAC would also look at what %-for-Art funds might also be available from	Recommendation may be considered in the future pending identification of additional funding source.	C4

		<p>Kiosks/bulletin boards.</p> <ul style="list-style-type: none"> <li>■ Trail signage/markers.</li> <li>■ Community directional signs</li> </ul>					utility construction in the area.		
NE-12	ED-5.7.3	Create a clean-and-green program, as well as opportunities for green spaces, where feasible. These could include temporary improvements on vacant parcels until development occurs, youth artworks similar to those previously used at 23rd & Jackson and 23rd & Union parcels, P-patches, or permanent open space acquisitions.			\$1 million to \$3 million	DPR, CDCs, <b>Community DON</b>	DPR cannot use public dollars to fund improvements on private land and would need to weigh any permanent acquisition of open space with other needs/priorities in the city. Private property owners can be encouraged to work with community group to create an attractive interim space. P-patches are the responsibility of DON.	Recommendation is, in part, a community-based activity. Recommendation may be considered in the future pending identification of specific publicly owned sites.	The City departments that own vacant parcels within the planning area should work together with the community to identify parcels that might be usable, on a temporary or permanent basis, for open space purposes identified by the community.
NE-13	T-7.11.2	Provide directional signage for neighborhood landmarks/facilities.				Community	SEATRAN needs to approve if on public street right-of-ways.	Recommendation is a community-based activity.	C5
NE-14	T-7.11.2 C- Table 5	Design and build historic interpretive kiosks, exhibits, and public art.				Community	SEATRAN needs to approve if on public street right-of-ways.	Recommendation is a community-based activity.	C5

## “CENTRAL GATEWAY”- ADDRESSING THE 12TH TO 14TH, BOREN/YESLER/JACKSON/RAINIER/ DEARBORN CONFLUENCE

### I. Key Strategy

## Description

The confluence of Boren Avenue, Rainier Avenue, Jackson Street, Yesler Way, 12th Avenue, 14th Avenue, and south to Dearborn Street creates an incoherent mess for motorists, transit, pedestrians, bicyclists and people trying to access the uses in and around this area. Because the “Central Gateway” serves as the meeting point for four urban villages (12th Avenue, First Hill, the International District, and Jackson & 23rd) as well as for the immediate neighborhoods such as Jackson Place, Squire Park, Spruce Park, Yesler Terrace and Little Saigon, it is an important segment with respect to traffic flow and the physical identity and character of each of these communities. As such, special attention is merited.

## Integrated Executive Response

This recommendation aims to help this site perform better as a major gateway between several culturally and geographically distinct neighborhoods. It aims to improve the functional and aesthetic qualities of several linked intersections which are very important to the communities they serve. The current configuration is not visually appealing or functional, creating barriers to traffic, pedestrians, and cyclists. Although the Comprehensive Plan does not address “gateways” per se, the concepts of cultural connections, community building, and mobility enhancements are consistent with the plan’s vision.

This strategy is a demonstrated high priority for communities to the north and east of these intersections, but it is less clear how this issue is viewed by neighborhoods to the south and west. As this site serves as one corner of the Central Area planning area, further planning and implementation efforts will need to be integrated with neighborhood planning by the International District, First Hill, and North Rainier Valley neighbors. How this strategy ranks in those plans will help establish this project’s priority for limited city-wide resources.

This strategy consists of relatively small projects that can be implemented incrementally. Individual recommendations are not dependent on one another, however the “Lloyd’s Rocket Triangle” is the lynch pin holding the concept together. Unfortunately, the site has significant environmental issues, having served as a gas station and auto body shop for many years. Site acquisition may be costly due to underground storage tanks and possible petroleum contamination

**Lead Department: SEATRAN**

**Participating Departments: Parks, OED, ESD, DON**

### ***Tasks to be undertaken in 1998-2000***

- 1 Identify staffing resources, plan and conduct design workshop.
1. Based on workshop results and preliminary cost estimates, identify which elements of the proposal, if any, would be good candidates for a neighborhood bond or levy.
2. Identify other possible funding sources.

The City will pursue a two-pronged approach by prioritizing resources toward addressing the intersection improvements in the short term, while planning a longer term strategy for improving the Rocket Triangle.

A planned design workshop, for which SEATRAN will be lead organizer, will lay the groundwork for further analysis in relation to both the Rocket Triangle and transportation and access issues. The workshop will look at making improvements to arterials, turning movements, and pedestrian and bicycle amenities. The approach needs to be holistic, addressing how each of the key intersections interact, and open to experimental design treatments such as roundabouts. Solutions will need to be coordinated with the Seattle Transit Initiative, and seek funding from sources such as ISTE. Workshop participants should include neighborhood representatives, owners of abutting parcels and other stakeholders, Planning and Design Commissioners, as well as staff from SEATRAN, Parks, DON, SPO.

The workshop will consider alternative ways to achieve community objectives for the Rocket Triangle should City acquisition or site remediation prove unfeasible in the near term. Uses other than open space such as a transit stop, traffic circle, business or other attractive uses which generate legitimate activity without requiring City ownership should be explored.

Department responses included below: DON, ESD, SEATRAN, DPR. Compiled by SPO.

3. Prioritize with strategies from other neighborhood plans.
4. Coordinate gateway planning with International District, North Rainier, and First Hill.
5. Identify next steps for continued implementation.

Council Action Taken:

Council supports the Executive Response on these Key Strategy items.

**“Central Gateway”- Addressing the 12th to 14th, Boren/Yesler/Jackson/Rainier/Dearborn Confluence: Key Strategy**

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
NF-1	Ch. III T- 7.10.2	Ensure plan coordination among the affected neighborhood planning areas- Central Area, International District, First Hill, North Rainier.				DON	As part of the process of prioritization among plans and on-going plan stewardship, DON will assist in facilitating communication among these neighborhoods.
NF-2	Fig. 7 Pg. 12	Hold design charette and workshops, together with members of the Design and Planning Commission, to address Central Gateway issues, including lane configuration, traffic and transit routing, traffic/parking, pedestrian, bicycle and transit access, urban design, and open space opportunities. Develop recommendations and solutions.	High	1998		DOPAR, <b>SEATRAN</b> , DON, OED  Community	SEATRAN is taking the lead in preparing a scope of work for a design charrette. The Seattle Design Commission and Planning Commission are willing to assist in a design workshop. The community could also seek assistance from the University of Washington College of Architecture and Urban Planning. If acquisition of the “Rocket” site proves feasible, DPR and SeatTran will work with the community to explore funding sources, possibly including Conservation Futures Tax (CFT) funds or a Neighborhood Matching Fund grant.
NF-3	T- 7.10.2	Identify funding opportunities for transportation improvements, including left turn from Boren to Jackson.				Community, <b>SEATRAN</b>	At this time a left turn from Boren to Jackson is not feasible. However, various design options may be developed through the Central Gateway design Charrette.

## II. Additional Activities for Implementation

<b>“Central Gateway”- Addressing the 12th to 14th, Boren/Yesler/Jackson/Rainier/Dearborn Confluence</b>									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
NF-4	T-7.10.2	Consider a range of solutions, including adding pedestrian., bicycle & transit improvements - curb bulbs (i.e. removing slip lanes), lighting, landscaping.				SEATLAN, KC/Metro	The next step is to develop a conceptual design based on the design charette.	Recommendation may be considered in the future, pending completion of conceptual design and identification of appropriate fund sources.	C4
NF-5	Table 5 Ch. 10 Pg. 117	Consider various options for developing the “Rocket” triangle at 12th/Yesler/ Boren as a community gateway.				Community, DON, SEATLAN, KC/Metro, DCLU, DPR, Property owners	DON administers an acquisition fund established under the provisions of the Alder Street project. Purchase of Lloyd’s Rocket triangle was evaluated for partial use of this fund but because of high costs and liability and possible clean-up concerns, this activity was not pursued. Options for integrating the Gateway into future redevelopment by the property owner should be explored.	Recommendation may be considered in the future, pending additional research and planning, the interests of the property owners, and the identification of funds for accomplishing any of the options.	C4
NF-6	T-7.10.2 T-7.10.4 Fig. 7 Pg. 12	Develop the Central Gateway triangle as a critical pedestrian refuge along the east-west extension of the Central Park Trail on Yesler Way from Pratt Park to downtown Seattle.				DON, KC/Metro, DCLU, DPR, Community, Property owners	Alternatives to public ownership should be explored.	Recommendation may be considered in the future pending outcome of the design charette and workshop.	C4

# “THE BOULEVARD”- ENHANCING MARTIN LUTHER KING, JR. WAY

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## I. Key Strategy

### Description

MLK, Jr. Way connects the Central Area to the Rainier Valley. Its existing streetscape of trees and parks, and unique blend of land uses makes it an important transportation corridor for transit, bicyclists, autos, and pedestrians. The potential exists to create a landscaped boulevard that will create a safer, more attractive arterial for this section of the City of Seattle. Coordination with the adjacent communities, particularly the North Rainier Valley, is expected to reveal a shared desire to see MLK becoming the boulevard the community has long anticipated.

### Integrated Executive Response

These proposed activities do not necessarily constitute a Key Strategy. The proposed activities are very specific and can be best be addressed item by item as activities for near term implementation. See items T-7.4.5 and T-7.12.1 below.

## II. Additional Activities for Implementation

<b>“The Boulevard”- Enhancing Martin Luther King, Jr. Way</b>									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
NG-1	T-7.4.4 T-7.5.2	Designate MLK between Madison and I-90 as a key pedestrian street.				SPO	MLK will be designated as a Key Pedestrian Street. Pedestrian amenities should be concentrated around pedestrian generators such as schools, transit stops, parks, retail clusters, etc.	This recommendation can and will be implemented.	C2  Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.
NG-2	T-7.12.1	Add special event weekend and evening service to the Route 8. Test with Bumbershoot 1998.				KC/Metro	KC/Metro would be responsible for transit service improvements.	Recommendation may be considered in the future. The community must take the next steps to initiate this project with KC/Metro.	C4

## “The Boulevard”- Enhancing Martin Luther King, Jr. Way

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
NG-3	T-7.12.1	Designate MLK as Transit Priority Network (TPN) street. .				SEATRAN, SPO	23rd is currently designated a Transit Priority Network (TPN) street. There would be a question as to having two parallel routes so close together both be TPNs. In addition, planning related to Sound Transit may change TPN designations.	Recommendation may be considered in the future, pending outcome of Sound Transit decisions.	C4
NG-4	T-7.3.1	Install thermoplastic ladder crosswalks at all intersections with bus stops and/or at parks.				SEATRAN	Specific locations must meet criteria outlined in the “SED Policy on Marked Crosswalks (1992)” available from SEATRAN.	Recommendation may be considered in the future, provided that the community identifies specific locations, and how the locations meet the City’s policy and funding is available.	C4 SEATRAN is conducting a study of crosswalk safety. SEATRAN will use the results of this study to reconsider its crosswalk policy. SEATRAN will report to the City Council Transportation Committee in January 1999 on the results of the study and recommended modifications to its policy. Any policy changes will be implemented first at intersections designated in this plan.

## “The Boulevard”- Enhancing Martin Luther King, Jr. Way

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
NG-5	T 7.9	Work with community to develop agreed upon plan. Seek funding for a planted median from Union to I-90 (pedestrian safety zone). Prioritize planted sections near parks.			\$1 million to \$3 million	SEATRAN	SEATRAN: This project must demonstrate community approval, specifically from abutting property owners, for it to be implemented. SEATRAN reviews the conceptual design, then circulates to the abutting property owners for comment. Until any conflicting community opinions can be worked out, it is difficult to apply for funding and it will be difficult developing a final design. NOTE: the existing pedestrian island at Dearborn is still in its test phase. Public complaints have raised agency concerns about the viability of future medians on MLK.	Recommendation may be considered in the future, pending evidence of strong community support for an approved conceptual design.	C4
NG-6	T-7.6.4	Increase frequency of speeding enforcement on MLK.				SPD	While SPD endorses this concept, present staffing is not sufficient to accomplish this enforcement on more than an occasional basis. This is because most neighborhoods have locations where increased enforcement is desired, and competing commitments make it difficult to provide routine frequent coverage in all of them at the same time.	Recommendation will be considered in the future for implementation on an occasional basis.	C2
NG-7	T-7.12.1	Increase transit service on MLK. Extend hours of Route 8 - evenings and weekends (Consider option of 1 hr frequency in evenings/weekends if only partial funding becomes available). Increase service frequency to 15 min.			\$400,000 annually	KC/Metro, SEATRAN	Higher service levels for Route 8 Queen Anne and Capitol Hill is a City transit service priority. It is too early to tell whether more frequent Route 8 service can be justified between Capitol Hill and Rainier Valley. Metro staff is considering testing special event service for evenings and weekends for major events at Seattle	Recommendation may be considered in the future, pending the outcome of Metro staff testing of special event service.	C4

## “The Boulevard”- Enhancing Martin Luther King, Jr. Way

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
		Institute special event weekend and evening service					Center. Some corridors, e.g. Transit Priority Network (TPN) arterials, warrant higher service levels (10 or 15 minute frequency). As there are not enough funds to allow all of the transit corridors to have such a frequency, the community should work with KC/Metro and City staff as part of the Strategic Transit Initiative and Transportation Strategic Plan to prioritize transit routes for frequent service.		
NG-8	T-7.12.1	Add transit stops, benches, and/or shelters, as requested. A bus stop is requested on MLK at Yesler northbound.				SEATRAN, KC/Metro	The City and Metro have discussed the need to minimize bus stops on routes to increase transit speed and reliability; this recommendation may be inconsistent with this strategy except where adjustments are appropriate as the new route gets established.	The community should work with METRO regarding the location of bus stops. If METRO and the community recommend locations, the City will not oppose them.	C4

### III. Activities for Longer-Term Consideration

## “The Boulevard”- Enhancing Martin Luther King, Jr. Way

#	Plan Ref.	Activity	City Department Comments
NG-9	T-7.3.1	Reduce traffic speed limit to 30 mph north from McClellan to be consistent with other segments.	This is outside this planning area. If the neighborhood plan for this area requests a change to the speed limit, SEATRAN will do the analysis.

NG-10	Appendix 1	Stripe center turn lane and bike lane south from I-90 in conjunction with North Rainier neighborhood plan.	SEATRAN: This is outside the planning area. If this is recommended in the Southeast Neighborhood Plan, then SEATRAN will review the proposal in depth.  DHHS strongly supports this activity and recommend that, because there is strong community support for this, that is be done sooner.
NG-11	T-7.12.6	Install signal preemption for transit on MLK.	METRO pays for signal pre-emption. If METRO requests it, and pays for it, SEATRAN will make the adaptation to the signal.

## CENTRAL AREA EAST-WEST CORRIDORS

### I. Key Strategy

#### Description

Jackson, Union and Madison Streets are important major east-west corridors in that they provide the major east-west access in the community. Recommended activities are covered under the respective node descriptions above. Cherry Street and Yesler Way are important secondary east-west corridors in that they support their respective economic hubs at 23<sup>rd</sup> and Union and 23<sup>rd</sup> and Jackson. Specific recommendations for enhancing their capacity and function are provided below.

#### Integrated Executive Response

These proposed activities do not necessarily constitute a Key Strategy. The proposed activities are very specific and can be best be addressed item by item as additional activities for implementation. See items T-7.4.5, T-7.10.4, T-7.5.5, T-7.10.4 below.

### II. Additional Activities for Implementation

Central Area East-West Corridors									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
<b>Yesler Street</b>									
NH-1	T-7.4.4	Designate Yesler between Boren and 23 <sup>rd</sup> as Key Pedestrian Street.				SEATRAN DCLU	The intersection of Yesler and 12th warrants the highest intensity of pedestrian features	Recommendation can and will be implemented.	Designate the key pedestrian street as

## Central Area East-West Corridors

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
	T 7.5.2						since it serves the highest-density portions of the urban village. Pedestrian improvements on		requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.
NH-2	T-7.10.4	Install curb bulbs and thermoplastic ladder crosswalk on 19 <sup>th</sup> and Yesler.				SEATRAN	The CIP includes a proposed curb bulb at Yesler and 19 <sup>th</sup> , but the community process may alter the proposal.	Recommendation can and will be implemented, unless community requests a different action.	

## Central Area East-West Corridors

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
NH-3	T-7.10.4	Activate the walk signals automatically for each cycle on Yesler at 18 <sup>th</sup> and 20 <sup>th</sup> . Ensure that walk signals are on automatic recall. [Children and adults are crossing to and from the park when the signal changes for cars but without the walk signal. There is not enough traffic here to justify putting pedestrians at risk.]				SEATRAN	SEATRAN will remove the push buttons or put the signal on recall if enough pedestrians use the intersection to make push buttons unnecessary.	Recommendation may be considered in the future if it can be demonstrated that enough pedestrians are using the intersection. The community may want to monitor the intersection and initiate any further action with SEATRAN.	SEATRAN will apply its new pedestrian push button criteria, testing them at the intersections designated in this plan. SEATRAN will evaluate the results and report to the Transportation Committee by June 30, 1999.
NH-4	T-7.10.4	As part of Yesler and Boren project, add pedestrian improvements (not push buttons) -- curb bulbs, lighting (if funds are available), landscaping; improve pedestrian connections along 12 <sup>th</sup> to Jackson (if funds are available); and develop as link of Central Park Trail to downtown using paver module details.				SEATRAN	Pedestrian improvements are part of the Yesler CIP project. Unfortunately, there is currently not enough funding for pedestrian lighting. The amount of landscaping is dependent on what the community can maintain.	Recommendation may be considered in the future, pending availability of additional funding for pedestrian lighting. and ability of the community to maintain landscaping.	C4

## Central Area East-West Corridors

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
<b>Cherry Street</b>									
To serve as an ancillary arterial, providing accessibility to all transportation modes and serving the Garfield Community Center node									
NH-5	T-7.5.2	Designate Cherry between 23rd and MLK as a Key Pedestrian Street.				SEATRAN	This segment of Cherry will be eligible for moderate intensity pedestrian features. Pedestrian improvements should be concentrated around pedestrian generators such as schools, transit stops, parks, retail uses, etc.	Recommendation can and will be implemented.	Designate the key pedestrian street as requested. Councilmembers have asked that the Executive provide a proposal, with timelines and expectations for conducting a reconsideration of the policies for pedestrian-oriented streets. The NGP&CE Committee will be receiving the Executive's progress report by the end of the first quarter of 1999.
NH-6	T-7.10.5	Install curb bulbs at Cherry at Garfield Community Center mid block.				SEATRAN	Curb bulbs will be installed at Cherry at Garfield CC if funding is available.	Recommendation can be implemented if funding is provided through Neighborhood Street Fund or Neighborhood Matching Fund.	C4

## Central Area East-West Corridors

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
NH-7	T-7.10.6 T-7.15.5	Request on-street parking on Cherry between 23rd and 25th. Remove "no parking" signs on Cherry between 23rd and 25th.				SEATRAN	SEATRAN has changed the parking restriction this year.	Recommendation has already been implemented through departmental initiative.	C1

# HOUSING

## I. Key Strategy

### Description

Housing in the Central Area has been a focus of community concern for many years. Balancing the desire of the local community to preserve the current fabric and culture of the Central Area — and a strong urge to resist the forces of gentrification — with its desire to improve its housing stock and its general economy is fraught with political, racial and cultural impacts. While admitting that the economic forces at work are beyond controlling, the plan pro-actively focuses on strategies to mitigate the pain suffered by existing residents by linking them with more options for assistance, while leveraging economic factors for a better, broader array of housing options that help build a sense of community pride and involvement at the same time as building the lives of the individuals who inhabit them. As an integrated plan activity, housing recommendations recognize that there are a handful of actions that serve as the critical foundation for enhancing housing options, creating opportunities for ownership, and addressing the gentrification issue.

### Integrated Executive Response

The Central Area housing strategies are consistent with both the Comprehensive Plan's Housing element and the Consolidated Plan. DHHS will lead development of a more proactive demonstration project to inform potential users of current rental assistance and homeownership programs. DHHS will work in partnership with CDCs, Catholic Community Services, and churches in the area.

The City's review of the Central Area housing objectives has identified some conflict between the community desires for "anti-gentrification" measures and mixed income development in urban village areas with retention of the existing Special Objective Area (SOA) policies. The City will work on a proposal for community review during the approval process for the Consolidated Plan that can support community concerns while still allowing the City to financially support appropriate housing and/or mixed income projects.

Department responses included below: DHHS, OED. Compiled by SPO.

**Lead Department: DHHS**

**Participating Departments: SPO, DCLU**

#### **Activities Already Underway**

Programs currently underway include:

- code enforcement collaboration between DCLU and CAAP\*IT;
- single family rehabilitation;

- weatherization;
- first time homeowner down-payment assistance;
- preservation of existing multifamily housing;
- rent assistance.

In addition, the City is currently working on a tax abatement program to promote the development of apartments and condominiums in the 23rd and Jackson urban village. Another new initiative includes developing incentives and enforcement mechanisms to move vacant housing back into residential use. DCLU is the lead in this effort. DHHS is participating in the group.

#### **Tasks to be undertaken in 1998-2000**

1. Work with neighborhood to clarify goals and desired outcomes and to assess the alternatives recognizing that there may be numerous methods for achieving these goals.
2. Develop demonstration project to inform potential users of current rental assistance and homeownership programs in partnership with CDCs, Catholic Community Services, and churches in the area.
3. Identify funding for further development of the demonstration project.
4. Implement tax abatement program to stimulate new multiple family housing (apartments and condominiums) development.

5. Identify which elements of the proposal, if any, would be good candidates for a neighborhood bond or levy, Neighborhood Matching Fund or other fund sources.
6. Prioritize with strategies from other neighborhood plans.
7. Identify next steps for continued implementation.

**Council Action Taken:**

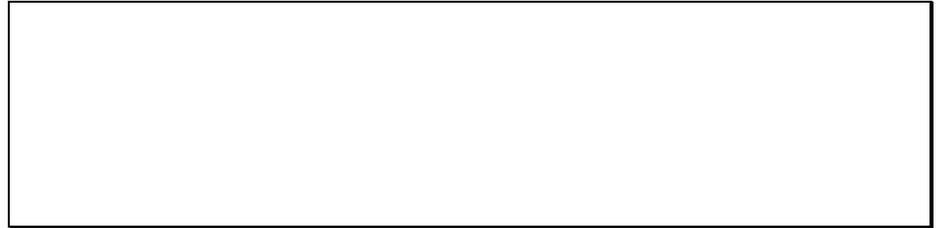
Council directs the Office of Intergovernmental Relations [OIR] and DHHS or its successor agency to collaborate on a proposal that would work to change state law to allow abatement of property taxes for qualifying low income seniors. DHHS or its successor agency shall explore funding sources for such an effort.

Council has adopted changes to the SOA policies as part of the Consolidated Plan, recognizing that the community has expressed its support of these).

Center mentioned in item H-1. However, no funding has been identified. The community should take the lead on this activity.

DHHS, or its successor agency, shall work with the community to implement the equity partners program, (activity H-17) and the Community Reinvestment Act Roundtable (Activity H-9).

Council supports the Executive Response on these Key Strategy items.



changes in the letter from CAAP\*IT dated September 15, 1998, (See item H-8)  
 DHHS will work with the community to support creation of a Housing Resource

**Housing: Key Strategy Activities**

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
<b>Central Housing Resource Center</b>							
H-1	H-6.5.2	Consolidate all local housing program information in the a single Housing Resource Center located in the neighborhood.	High	1998-2000	\$100,000 first yr. \$50,000 annual	DHHS, CDC or other non-profit, SeaFirst/CRA banks  <b>COMMUNITY</b>	The creation of a Central Housing Resource Center is consistent with DHHS's goal of actively marketing City housing preservation and development programs and resources. Existing Central Area nonprofit agencies are potential locations for this information. An alternative location would be through co-location with a neighborhood service center or other public facility in the neighborhood. DHHS does not have resources for funding and/or staffing such a facility, but could work with the neighborhood to provide informational materials related to existing programs. A person will probably need to be assigned to conduct program intakes on a periodic basis.

## Housing: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
H-2	H-6.5	Identify potential users/clients and develop a continuing outreach/ publicity program for the Resource Center and housing tools available.	High	1998-2000	\$20,000 first yr. \$10,000 annual	DHHS	DHHS will take the lead in developing a proactive demonstration project to inform potential users of the current rental assistance and homeownership programs. DHHS will work in partnership with CDCs, Catholic Community Services and area churches.
H-3	H-6.5.3	Incorporate a "Community Barter Board" in the Resource Center	High	1998-2000	Not determined	DHHS, Community	This is a community-based activity.
H-4	H-6.3	Anti-Gentrification Action Team: Outreach program to identify, among long term residents of the Central Area, potential users of current rental assistance programs (and ownership programs) and make them aware of available programs.	High	1998-2000	Under \$100,000	DHHS, DON, HomeSight, Local Churches, Organizations, <b>Community.</b>	This is a community-based activity.
H-5	H-6.7.5	Encourage and assist development of senior housing including elderly assisted group living arrangements, and appropriate zoning to make it feasible in the neighborhood.				DHHS, SHA, Private Sector, DCLU	Recommendation may be implemented, in part, by Land Use Code revisions currently being studied by DCLU. With the changes to the SOA regulations recently adopted by Council, these projects will be eligible for funding in 1999.
H-6	H-6.7.2	Enhance existing home maintenance repair programs				DHHS	DHHS will work with CAAP*IT to identify people eligible for these programs and to encourage them to participate.
H-7	H-6.9.1, H-6.9.2, H-6.9.3	Housing Maintenance <ul style="list-style-type: none"> <li>■ Expand public and private programs that support owner occupancy.</li> <li>■ Improve livability by improving maintenance, correcting code violations, and undertaking long-term prevention measures.</li> <li>■ Improve rental housing maintenance.</li> </ul>				<b>DCLU</b> Code enforcement, DHHS REACH Program etc.	DCLU is working with CAAP*IT on enforcement issues. They have held one workshop already and will continue to inform the community about code conformance.

H-8	H-6.4.2.B Fig. 24 Pg. 64	Maintain the current Special Objective Area (SOA) and current procedure and criteria.	High	98-05	Existing resources.	DHHS, Community, CDC	The Executive believes that the existing SOA Policies need to be modified to support the group of recommendations in the plan and will work with the community through the development of the Consolidated Plan to develop policy changes.
H-9	H-6.6.5.C	Develop a Community Reinvestment Act Roundtable.	High	1999	Not identified	FNMA, DHHS, Local Lenders, Community	DHHS, or its successor agency, shall work with the community as a lead implementer the Community Reinvestment Roundtable program.
H-10	H-6.3.2	Increase rent-to-own programs and community access to them. Reallocate (if necessary) City Levy resources to rent-to-own.	High	1999-2000 budget	Not determined	SHA, HUD, DHHS, CADA, HomeSight	These projects are eligible within the current Levy policies.

## II. Additional Activities for Implementation

Housing									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
H-11	H-6.6.3	Hold a design workshop with developers, Realtors and contractors to develop innovative, low cost solutions to develop market rate housing.	Medium	1998	Staff Resources	AIA, University, Community	DHHS supports and suggests participation in the Mayor's Housing Action Agenda.  The design workshop should include CDC representatives.	This is a community-based activity. The City will participate.	C4
H-12	H-6.6.8	Increase zoning designations in some areas to accommodate greater densities, to recognize existing densities, or to provide greater housing density around commercial districts.				DCLU	This statement sets policy direction for many of the specific zoning changes included in the plan.	Recommendation can and will be implemented.	C2
H-	H-6.3.3.A/	Implement Accessory Dwelling Unit Assistance	High	1998 pilot	\$50,000 (assist-	DHHS, CADA,	An ADU pilot project will be implemented by the City's REACH	Recommendation can and will be implemented.	C2

# Housing

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
13	B	pilot program Approve pilot project & allocate resources		project	ance to clients), \$5,000 (ID potential clients)	Environmental Works	program – single family rehabilitation and weatherization.		
H-14	H-6.6.6	Approve “Community Design Review Process.” Work with developers, landowners and bankers to develop housing projects under the Central Area Design Guidelines, and to help streamline the permit processes for such projects.				DCLU	DCLU will consider and recommend action on neighborhood-specific design guidelines and proposed program revisions emerging from all neighborhood plans during the first half of 1999.	Recommendation will be implemented as part of general design review work. In 1999, DCLU will explore whether it is feasible to streamline design review projects in the Central Area.	C2
H-15	H-6.6.4	Sponsor Summit to review conditions, track benchmarks, highlight emerging issues	High	1999-2000	\$20,000 annually	DHHS, CDC, <b>Community</b> , Bankers, Real Estate		Recommendation is a community-based activity.	C5
H-16	H-6.4.1.B	New Rental Assistance Program: Develop Mutual Housing program (tenant management)  Fund .5 FTE to research & organize model	Medium	4 years.	\$150,000	DHHS, HUD, SHA, CDC, Non-profit providers	Current nonprofit housing owners and developers can support mutual housing projects with Levy funds. Mutual housing is eligible for DHHS funding, but research is not.	Recommendation is a community-based activity;	C5
H-17	H-6.6.4	Establish “Equity Partners” program to encourage housing units costing no more than 120% of the FHA maximum home sale				<b>Community</b> , DHHS	The community will need to identify private employers interested in such a program. If an employer expresses interest in establishing such a program, DHHS would provide advice and	Recommendation is a community-based activity.	DHHS, or its successor agency, shall work with the community as a lead implementer of the equity

# Housing

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
		price.					technical assistance.		partners program.
H-18	H-6.6.5.A	Advocate for changes to FNMA, and bank appraisal and lending practices to provide more flexible options for mortgage financing, and remove barriers to home-ownership and renovation loans for local residents.				DHHS, Community	DHHS supports these concepts and is currently working with FNMA and lenders to provide affordable housing units.	Recommendation can and will be implemented.	C2
H-19	H-6.6.5.B	Work with banks, developers, employers and other to develop pilot projects, as well as mortgage financing, savings matching funds, and other instruments for new or innovative housing types and styles.				DHHS, Community	DHHS supports these concepts and is currently working with local lenders to provide affordable housing units. DHHS also works with employers to sponsor employer-assisted housing.	Recommendation can and will be implemented.	C2
H-20	H-6.6.9	Support RSL Demonstration projects being implemented in Central Area.				DCLU	RSL zoning is consistent with the Mayor's Housing Action Agenda and would be supported by the City.	Recommendation can and will be implemented if a project were to be proposed.	C4

### III. Activities for Longer Term Consideration

Housing			
#	Plan Rf.	Activity	City Department Comments
H-21	H-e6.3.4	Approve pilot project and allocate resources for low-income, long term resident tax abatement pilot program.	The City of Seattle is currently evaluating the use of State legislated programs allowing tax abatement in certain conditions and locations.  OED: SPO is recommending this program for some parts of the Central Area, but not all urban village areas.
H-22	H-6.3.5	Develop, support and, where possible, fund a shared equity home-ownership program for low- and low-moderate-income working families.	
H-23	H-6.3.6 H-6.4	Increase tenant ownership options for existing apartment buildings.	See comments on Mutual Housing, activity H-16.
H-24		Develop loan/capital options for renovation and tenant ownership	
H-25	H-6.4	Study Inclusionary zoning: require development of percentage low-income housing in multi-family developments.	DHHS has research and analysis available on this topic, and would be interested in working together with the community in this area.
H-26	H-6.4	Work with Community to study other innovative taxation/inclusionary strategies	
H-27	H-6.4.3 H-6.4.4	Continue, support and expand sweat-equity housing programs	
H-28	H-6.4.4	Develop the capacity of a Community Development Corporation focused on ownership housing to work with the Homesight program.	OED and the Seattle Community Development Collaborative are committed to supporting improved production from existing CDCs.
H-29	H-6.7	Elderly Housing: <ul style="list-style-type: none"> <li>• Support Housing services that encourage age integration</li> <li>• Target financial support to elderly homeowners</li> </ul>	
H-30	H-6.6.2	Identify Community Development Corporations to partner with private developers to develop housing for specific demographic ranges.	The City already works with CDCs in the area.
H-31	H-6.6.9 and H-6.7.4	Consider changes to zoning in some areas to promote smaller residential lots, bungalow courts, ADU's, and tandem housing, as long as single-family design styles are maintained.	

# ECONOMIC DEVELOPMENT

## I. Key Strategy

### Description

"How can the Central Area create a strategic economic action plan that enhances the area's quality of life and stimulates economic vitality through the development of local jobs and increased business activity?" While economic development planning has covered a wide range of ideas, the crux and the very fiber of the plan focuses around three primary activities: (1) accessing capital, (2) marketing the Central Area and strengthening its local economic "niche" neighborhoods, and (3) providing job opportunities for the local workforce.

### Integrated Executive Response

The City supports economic development in the Central Area through provision of Community Development Block Grant (CDBG) dollars to the two Community Development Corporations (CDCs) who work in the Central Area. These two CDCs, the Central Area Development Association (CADA) and Midtown Commons, implement physical development projects (residential and commercial) in the Central Area and other economic development priorities. The work CDCs have done in Central Area nodes, especially at 23rd and Jackson and at 23rd and Union is consistent with the urban village vision as outlined in the Comprehensive Plan and in the Central Area Neighborhood Plan. Both organizations are expected to be able to implement projects and programs throughout the neighborhood.

Department responses included below: OED, ESD, DON. Compiled by SPO.

**Lead Department:** OED,

**Participating Departments:** ESD, DON

### Activities Already Underway

- 1 OED is working with CADA and Midtown Commons to adopt Neighborhood Revitalization Strategies, which will help the Central District use Community Development Block Grant funds from the Federal Department of Housing and Urban Development (HUD).
- 2 OED continues to work with CAMP to establish better linkages between job training and services/jobs available for residents and employers in the Central Area. CAMP is a community-based lead for the Seattle Jobs Initiative (SJI).

### Tasks to be undertaken in 1998-2000

- 1 OED will work with the community to search for ways to increase funding for the Central Area Capital Fund Programs with particular emphasis on the Community Equity Fund.
- 2 Adopt a Neighborhood Revitalization Strategy for the Central Area so CDBG funds can be better used in the neighborhood.
- 3 Work with the Seattle Community Development Collaborative to increase funds that are available for all CDCs in Seattle.
- 4 Prioritize with strategies from other neighborhood plans.
- 5 Identify next steps for continued implementation.

### Council Action Taken:

DHHS or its successor agency shall work with the community as a lead implementor in developing programs to support job skill development for Central Area youth. (Activity ED-9).

City Council supports the Executive Response to these key strategy activities.

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**Economic Development**

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
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**Re-capitalize Central Area Capital Fund Program**

ED-1	ED-5.3	Develop organizational and new financial capacity within the community to stimulate economic development.				OED	The Office of Economic Development (OED) is continually searching for ways to develop new and expanded organizational and financial capacity within the Central Area to stimulate economic development. Funds are still available in the Commercial Facade Improvement Program and the Project Pre-Development Financing Program, two of the three major activity areas of the Central Area Capital Fund. OED is working to increase funds for the Community Equity Fund, the other major activity area, as part of the 1999-2000 budget process.
ED-2	ED-5.3.1	Support the re-capitalization of the Central Area Capital Fund Program: Support funding for the three major existing activity areas (and additional areas that develop) <ul style="list-style-type: none"> <li>■ Commercial Facade Improvement Program</li> <li>■ Project Pre-Development Financing</li> <li>■ Community Equity Fund</li> </ul>			Build toward an equity fund of at least \$5 million. \$15,000,000 total	OED	See above.
ED-3	ED-5.3.2	Provide community development corporations with sufficient funds to function as development organizations: These organizations should be sufficiently financed to function quickly and independently to identify important development projects, acquire property, and build projects. Work toward a consolidation of administrative functions and a reduction in duplication for Community Development Corporations throughout the entire Central Area. Funds would be utilized as equity investments for commercial, residential or mixed-use			Depending on the degree of consolidation, \$350K-\$700K in annual operating support should be provided to CDCs. Funds would be raised for operating and capital from the Seattle Community Development Part-	OED	Funding for CDCs, especially from federal sources, is limited and may not be sufficient to meet the Plan's funding target of \$350,000 to \$700,000. Currently, the combined budgets of CADA and Midtown Commons are about \$360,000 and this should be sufficient to run both organizations. Funding above \$360,000 should be focused on project development costs rather than administrative costs. Funding from foundations and other private sources has been focused on providing capital resources. Increased dollars for equity support can also come from increases in funds to the Central Area Capital Fund. OED would support consolidation of CADA and Midtown Commons if this approach was endorsed by the CDCs themselves. In 1999 the City will maintain its role as a funding partner in community

<b>Economic Development</b>							
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
		developments.			nership, foundation grants, & financial institutions.		economic development intermediaries and will not be a direct funder to community organizations. OED will solely support the Central Area Development Association (CADA) and Midtown Commons through the Seattle Community Development Collaborative.
ED-4	ED-5.3.3	Support the Community Capital Development Corporation in targeting funds to assist minority businesses to grow and expand in the Central Area. Funding to be provided from the City of Seattle, financial institutions, and foundations.	High		\$5,000,000 or more	OED	OED supports Community Capital by providing Community Development Block Grant (CDBG) Funds. This allows CCD to provide technical assistance to small businesses and individuals at every stage of business development. Economic opportunities predominantly in the Central Area and Seattle's other low-income communities are increased as a result.

## II. Additional Activities for Implementation

<b>Economic Development</b>									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
ED-5	ED-5.4.6	Provide financial and technical assistance for the creation of a Central Area Contractor's Plan and Resource Center (CACPRC) operated by CAMP. The CACPRC will serve as a one-stop shop for African-American, minority and Central Area contractors to access information about bid opportunities and to access technical assistance for business development. The CACPRC contains four specific components: 1) Plan and Resource Center, 2) Technical Assistance Program, 3) Job Linkage and Youth Placement 4) and Business Development and	High			King County	King County has taken the lead to manage City and Port Resources for this effort.  CPRC has hired its operations manager and just "officially" started.	Recommendation has other sponsors and will not be implemented by the City.	C5

## Economic Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
		Incubation.							
ED-6	ED-5.3.5	Provide funding (including start-up funds) for the Central Area's African and African American Convention, Trade and Commerce Bureau. Support the Bureau's current efforts to develop the Conference Center at an appropriate Central Area vacant site to provide lodging.				OED	Need more information to review and evaluate. How does this proposal relate to the other facility requests such as the Langston Hughes Cultural Center?	Recommendation may be considered in the future, pending more information from the community.	C4
ED-7	ED-5.4.1	Develop an area wide Marketing Program for the Business Districts: <i>The</i> Central Area economy would be improved by coordinated communication and positive publicity. The area wide marketing program, which would operate within an existing organization, would be responsible for coordinating communications between businesses, publicizing successes, coordinating the creation of shared marketing activities and other programs. Link this marketing and identification program with the general plan implementation goals. (See NODAL SECTION) Recommended annual budget: \$50,000, to be funded by the City, private businesses, and foundations. Funds would be utilized for a staff person (with strong communication and marketing skills), printing or production of promotional materials, the mailing of press releases, advertising programs, the creation of a Central Area Business and Property Owner Newsletter and other marketing activities.				CADA, other CDCs	CADA has begun the development of marketing materials for the Central Area and is expanding services through funding from the Local Initiative Support Corporation (LISC).	Part of this recommendation is a community-based activity.  City funds for this recommendation may not be needed at this time. The community or CADA in particular should seek City assistance if enough funding is not secured from other sources.	C5  C4

## Economic Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
ED-8	ED-5.3.7	Work with the Washington Reinvestment Alliance (WRA) to increase the flow of Community Reinvestment Act (CRA) funds into the Central Area. A Community Reinvestment Action Roundtable should be developed jointly for economic development and housing. (See H – XX) Maintain Central Area representation on WRA.				Community, CDCs		Recommendation is a community-based activity.	C5
ED-9	ED-5.5.1	Work with the City, with service providers such as Boys and Girls Club, Rites of Passage Experience (ROPE), Central Area Youth Association (CAYA), the Junior Achievement, and others to develop programs to support job skill development for Central Area Youth. The program should be multi-faceted, should include training to develop good interview and entrepreneurial skills, and should establish an ongoing job bank. Investigate creative funding sources for such a program, including private donations, in-kind contributions, and long-term contracts with the City.				Community DHHS	DHHS and the Seattle-King County Private Industry Council are responsible for youth employment programs.  CAMP-ROPE will enroll 175 youth. 88 youth will complete the “Career Exploration” component.  Rotary Boys and Girls Club in collaboration with the Technology Access Foundation trained about 40 high school youth, 14-18. 25 youth were placed in internships.  Seattle 4-H enrolled 77 youth, 11-15 in the “Job Power” training course. 60 youth completed the course.	Recommendation is a community-based activity.	DHHS or its successor agency shall work with the community as a lead implementer in developing programs to support job skill development for Central Area youth.
ED-10	ED-5.5.2	Develop an employment consortium with major employers in the Central Area such as Providence Hospital; Gai’s Bakery; schools such as Seattle				Community, SJI, OED	Many community organizations are collaborating to provide job training for youth. SJI ad-	Recommendation is a community-based activity.	C5

## Economic Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
		University, Seattle Vocational Institute (SVI), Garfield High School, and the African American Academy; and service providers such as the Central Area Motivation Program (CAMP), Boys and Girls Club, Black Dollar Days Task Force, Central Area Youth Association (CAYA), African American Museum, CDCs, and others to develop training and to provide jobs and ongoing support services for youth. These programs should reach out to youth who are seeking employment. Include in this consortium local (Central Area and North Rainier Valley employers) and citywide small businesses that could employ youth.					ministers the City's employment and training programs for low income adults. OED has established an incentive for Community Capital to require small business loan recipients to hire low income residents.		

### III. Activities for Longer Term Consideration

## Economic Development

#	Plan Ref.	Activity	City Department Comments
ED-11	ED-5.4.2	Encourage development of a Central Area Business Improvement Area: Local businesses and property owners must also participate in funding this initiative. Voluntary contributions are preferable. However, a more mandatory system, such as the establishment of a Business Improvement Area (BIA), or a Local Improvement District (LID) should be studied. Explore the phased implementation through a pilot project.	Successful BIAs require active participation from business and/or property owners directly. OED can support initial organizing efforts through CDCs and it's contract through the Neighborhood Business Council, but longer term support is contingent upon member participation.
ED-12	ED-5.4.5	Property Owners Forum: Annually schedule a forum for Central Area Commercial Property Owners to discuss trends and opportunities. Forum participants would include leading area developers, potential investors, financial institutions, and the City of Seattle. Recommended budget: None at this time.	This effort should be coordinated through CDCs, but the Executive Services Department would be interested in participating and assisting in staffing such a forum.

ED-13	ED-5.4.5	Disposition of City Properties: Work with the Department of Neighborhoods' efforts to facilitate the disposition of commercial properties. Currently several parcels are being developed by businesses based in the Central Area, including Hiawatha Place South. Support for the Yesler- Atlantic and 12 <sup>th</sup> Avenue programs should be continued. The community should work with Department of Neighborhoods to balance the goal of local ownership with the goal of speedy disposition of property.	Disposition of these properties has been assigned to DON by Council, with policy guidance. ESD will provide assistance in disposition if requested.
ED-14	ED-5.5	Develop meaningful vocational opportunities and viable career paths as an alternative to a 4-year college degree.	Various training programs provided by the Seattle Jobs Initiative's community service providers respond to this request.
ED-15	ED-5.5	Initiate a youth entrepreneurial consortium to teach skills and instill attitudes needed to start and sustain small businesses.	Work on this initiative was undertaken by the Black Dollar Days Task Force and is now being continued by the African-American Service Providers Association, The Breakfast Group, Midtown Commons, Central Area Development Association (CADA), Seattle Vocational Institute, NOAH, the Kappa Alpha Psi Alumni Fraternity, Inc., and CAMP.
ED-16	ED-5.6	Encourage the Office of Economic Development's efforts to seek funds to assist entrepreneurial activities.	Support for entrepreneurial activities is best directed to community based organizations like the CDCs and Community Capital.
ED-17	ED-5.6	Establish better linkages between job training and services/jobs available.	CAMP is the local community lead on these efforts supported by the Seattle Jobs Initiative.

# HUMAN DEVELOPMENT

## I. Key Strategy

### Description

Planning for health and human development encompassed community building, education and employment, health and social services, and community safety. While all of these are integral to the physical, social, and economic environment of the Central Area, the most dominant themes revolved around investing in the future of area youth and building a community alliance that addresses social, health, and human service needs. Many of the recommendations fall under either near- or long-term activities. The following represents those recommendations that are key to the central themes of youth development and social service action.

### Integrated Executive Response

Human development is a major objective of the Central Area Plan. Recommendations throughout the plan address this objective. The human development recommendations without a geographic orientation have been clustered in this Key Strategy. Many of the recommendations appear to be direct outgrowths of policies comprising the Comprehensive Plan's Human Development element. The keys to success for this strategy are:

- improving the flow of information among the many existing agencies in the Central Area;
- figuring out the most effective uses of computer technology in this effort;
- increasing coordination among these agencies; and
- close community-agency-City collaboration.

### Activities Already Underway

The following human development efforts are already underway:

- *Computer technology related activities:*
  - Data base on-line has been developed by the Crisis Clinic for social service organizations.
  - DHHS-DFYS Safe Futures Program has developed a data base using "The Crisis Clinic" system.
  - MidTown Commons has been granted a Seed Tech grant from the Department of Justice Executive Office for Weed and Seed to provide computer Training and internet access to adults, senior citizens, and small businesses.

- The Technology Access Foundation is providing computer equipment, instructions and technical support to agencies in the Central Area serving youth of color.
- CAMP has updated, expanded, and distributed the Central Area Youth Service Directory of current programs with input from youth via the ROPE program. (HD 8.6.2.2:)
- DHHS is undertaking assessment of homeless family response system, including families at risk of homelessness.
- Human service capital projects are chosen for CDBG Community Facility funds through Request For Proposal (RFP) process. The criteria for evaluating proposals have been changed to give greater priority for projects identified in neighborhood plans.

Department responses included below: DHHS, ESD, DON, DPR, OED. Compiled by SPO.

**Lead Department: DHHS**

**Participating Departments: SPO, DON, OED, DPR, ESD**

### Tasks to be Undertaken in 1998-2000

1. SPO will bring community-based organizations, City departments and other social services funders together to develop a citywide strategic action plan to increase the capacity, stability and resiliency of the community-based organization service delivery system to ensure the long-term continuation of high quality, cost effective

social services. Organizations with a connection to the Central Area, such as the Minority Executive Directors Coalition, Human Services Coalition, the African American Elders coalition, Weed and Seed Community Advisory Council, as well as others, will be encouraged to participate in this community process. The project includes:

- a) evaluating the current service capacity of human service providers to meet identified needs;
- b) exploring efficiencies such as uniform reporting requirements, or streamlining contracts; and
- c) funding pilot projects, some of which may come from neighborhood plans, to improve the capacity of the community-based organizations to provide quality services.

2. Assist the community to develop and implement a “Central Area Technology Plan “ and community coalition. Potential resources include the Technology Matching Fund and Sound Connections (a project of the Seattle Human Services Coalition). A

Technology Fair will be held in September, 1998 (See HD-8.6.4)

- 3. Explore ways to create stronger links between human development and economic development activities in the area.
- 4. Prioritize with strategies from other neighborhood plans.
- 5. Identify next steps for continued implementation.

**Council Action Taken:**

The City Council supports the Executive’s Responses to these key strategy activities.

<b>Human Development: Key Strategy Activities</b>							
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
<b><i>Establish Central Area Health and Social Service Alliance as responsible entity for stewarding the activities listed below.</i></b>							
HD-1	HD-8.4	Develop a directory of current programs for seniors using the Service for Minority Elders Within Seattle- King County as a guide. Continue support and funding for the African American Elders Initiative. Community implementors include: HSS Community Alliance Senior Services of Seattle King County / the Central Area Senior Center, African American Community Health Network, and Stevens S.P.I.C.E.,	High	1 year	Unknown	Mayor’s Office for Seniors	See 1998-2000 Tasks. If social service need assessment reveals need for a localized directory, the City will collaborate with listed agencies to produce one.
HD-2	HD-8.6.2.2	Update, expand, and distribute the Central Area Youth Service Directory of current programs and get input from youth on what is missing in regards to their interests. Expand to include programs and services available for male youth ages 14-21.HSS Community Alliance & Douglass Truth Library will be the lead agencies in collaboration with local community organizations.	High	1-2 years	\$15,000	Library	See Activities Already Underway

## Human Development: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
HD-3	HD-8.4	Develop on-line and bound Directory of Health & Social Service organizations in the Central Area community, including grassroots groups.	High	4 months with annual updates	In-kind + \$50K	CAHC, CCS, CD, CAMP	See technology references in Activities Already Underway and 1998-2000 Tasks. The Technology Matching Fund may be a source of funds for this project.
HD-4	HD-8.6.4	Establish health and social service resource sharing process for sharing transportation, volunteers, equipment, space etc.	High	2 years	In-kind	ISG, HSS Community Alliance	
HD-5	HD-8.4.2.2	Develop a Central Area information and referral on-line data network	High	2 years	Unknown \$, In-kind	CCS, CAHCC CAMP	See technology references in Activities Already Underway and 1998-2000 Tasks. The Technology Matching Fund may be a source of funds for this project.
HD-6	HD-8.4.1.3	Support the development of CAAP*IT CAN for coordination of volunteerism & economically viable community building programs, projects & collaborative. CAAP*IT to lead with support of CDCs, Community Councils, Businesses,	Medium	2 years	\$50K	Community, OED, DON,	The City agreed to fund CAAP*IT through the life of the first Central Area Plan, which ends in 1998. One option for a short-term continuation of CAAP*IT is the neighborhood's early implementation fund.
HD-7	HD-8.4.2.2	Develop a Central Area Family Support Initiative to coordinate family and youth services. Health & Social Service Community Alliance to include: CAMP/R.O.P.E. ; Central Area Senior Center; YMCA Family Support Center; CCS African American Family Institute, SYIN; African Community Centers; Rotary Boys & Girls;	High	2 years	In-kind		There are a number of other agencies who can contribute to this initiative, including: the Casey Family Program, the African American Service Providers Association, the Capitol Hill CSD, Medina Children Services, African American Elders Association, DHHS-DFYS Family Support Unit, the Seattle Indian center, Filipino Youth Association and the East African Mutual Associations/ organization and the Urban League of Metropolitan Seattle.
HD-8	HD-8.4.1.3	Establish community fund and resource bank to support: CAAP*IT CAN; Connecting Communities of Color; The Village Schools Project; Madison Valley Electrical Village  Community implementors include: CAAP*IT, as lead, CAMP ROPE, MLK/Meany/Bush Schools, Community businesses	High	2 years	\$100K	Douglass Truth, Garfield & Miller Community Centers, OED, DON	See HD-6.
HD-9	HD-8.4.1.2	Coordinate capacity-based community building projects between elders and neighborhood organizations.	Medium	2 years	60K	Mayor's Council on	

## Human Development: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
		Community implementors include: Central Area Senior Center, CAAP*IT CAN, religious organizations, Community Assets Network				African American Elders	
HD-10	HD-8.5.2	Coordinate a broader technology coalition made up of community-based technological organizations and departments to define and implement a technology plan for networking community sites, training and education, acquiring necessary equipment and materials, and making network accessible through destination sites, recycled computer / software give-away programs. Community implementors include: Communities of Color to lead in coordinating groups such as CADA, CAMP ROPE, YMCA, Central Area Schools, and technology departments of other community organizations	High	1-2 years	Unknown	Douglas Truth, Garfield / Miller Park Community Centers	See technology references in Activities Already Underway and 1998-2000 Tasks.
HD-11	HD-8.5.2	Establish a task force to evaluate the School to Work Program, develop an assessment to determine career path alternatives with required skills and internship opportunities. Set-up a stewardship process.	High	2 years	Unknown	Seattle School District, SVI, OED,	
HD-12	HD-8.5.2	Evaluate & publish SJI progress. Develop & coordinate career alternative internships that incorporate the School to Work / Community Service programs as job skill-based courses. Conduct ongoing self assessment and evaluation of SJI progress.	High	2 years	Unknown In-kind service	Seattle School District, SVI, OED, Central Area businesses,	A report on SJI progress is prepared and published annually.
HD-13	HD-8.6	Develop a drop-in health center or clinic space similar to Orion Center for older youth – males in particular (17-21).	High	1-2 years	Unknown In-kind	HSS Community Alliance	
HD-14	HD-8.6	Develop an assets capacity and needs profile to identify requirements for current and future programs. Community Implementors include: HSS Community Alliance, Community youth ages 14-21, community-based health and social service organizations.	High	2 years	Unknown		Work with programs funded by DHHS, such as CAMP and CAYA, to help improve agency capacity. This project could be a good candidate for the Neighborhood Matching Fund.
HD-	HD-8.6	Produce a report identifying those organizations	Medium	2-3	Unknown	DHHS	DHHS can produce a report, within several months of a

## Human Development: Key Strategy Activities

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response
15		receiving funding, amount of dollars allocated to programs and services for male youth ages 14-21. Community Implementors include: HSS Community Alliance, Seattle Youth Involvement Network, Seattle Anti-Violence Council, Youth Advocates, Youthcare, Big Brother/Sisters, C.A.Y.A.		years			request, identifying organizations that receive City funds for programs serving youth in this category. For a full inventory, beyond City funded programs, of agencies providing these services in the neighborhood, additional funding would need to be identified and allocated to the effort.

## II. Additional Activities for Implementation

### Human Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
HD-16	HD-8.4.1 HD-8.5	Expand elder and youth mentor/tutoring programs in elementary schools using the Intergenerational Innovation model.	Medium	2 years	50K	Intergenerational Innovations to lead, CASC, Seattle School District #1	Should link with middle schools.	Recommendation is a community-based activity.	C5
HD-17	HD-8.4.2	Hold semi-annual neighborhood / block parties.	Medium	2 years	unknown	Community Councils, Block Watch groups, DON	DON Mini Grants, Weed and Seed funds, and Washington Insurance Council Foundation linkage is possible.	Recommendation is a community-based activity, but assistance could be available through Neighborhood Matching Fund. SPD sponsors an annual "Neighborhood Night Out" in Block Watch neighborhoods.	C5

## Human Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
HD-18	HD-8.4.2 LU-3.5.2	Develop the Judkins Park Intergenerational P-Patch & Garden proposal for multi-use of parks.	High	1 year	unknown	Judkins Park CC DPR, DON, Friends of P-Patch Site Council, CADA	Assuming that physical conditions are met, the P-Patch Program supports an additional community garden in the Judkins neighborhood. The Program, however, does not have much demand for the existing P-Patch, so new space would require community outreach to identify the necessary enthusiastic gardeners. DPR prefers not to site P-patches in parks, in order to keep scarce park land fully accessible to the public. DPR would like to know if there are special circumstances in this park that warrant a different approach, and encourages the community to look for other sites.	Recommendation may be considered in the future, pending the community providing more specific information on site locations, and about the proposal.	C4
HD-19	HD-8.5.1.2	Work with Village School partnership to complete their project and develop similar projects between TT Minor, Madonna, Leschi, Photographic Center School. Community implementors include: Meany/ MLK/ Bush/Responsible community organization, TT Minor, Madonna, Leschi, Photographic Center School.	Medium	1-3 years	Unknown	Community	Include Washington Middle School. Tie in with Office for Education goals and funds.	Recommendation is a community-based activity.	C5

## Human Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
HD-20	HD-8.5.5.2 A	Continued funding for DHHS/Upward Bound, DON Saturday Program, CAMP R.O.P.E., Central Youth and Family Services	High	1 year	Unknown	DHHS, DON, CAMP,	More specific information is needed here about what programs to fund at CFYS	Recommendation will be considered in the future as part of DHHS' annual evaluation and funding review of all programs supported by the department.	C4
HD-21	HD-8.5.5.1 B	Evaluation committee to assess and publish a report card on the Youth Advisory Council.	Medium	1 year	Unknown	DON	Should be linked with DHHS Youth Services Unit	Recommendation will be considered in the future, in conjunction with the work program for the Youth Services Unit of DHHS.	C4
HD-22	HD-8.5.5.2 A	Continued support for: Weed & Seed programs, Crime Prevention staffing, Community Police Teams, Block Watch Program	High	1 year	Unknown	Community Councils, SPD	Implementation should be tied with the collaboration of the W & S citizen Advisory committees (Central Area and Southeast )	Recommendation has already been implemented through departmental initiative and neighborhood action.	C1
HD-23	HD-8.7.1.2	Incorporate CPTED into Design review guidelines. Complete a CPTED analysis and improvements in neighborhoods	Medium	2 years	unknown	DCLU, SPD	DCLU: It is not appropriate to require review in the manner proposed.  Alternative recommendation: If, however, development standards in the Land Use Code are in need of amendment to better incorporate CPTED principles, this could be undertaken on a citywide basis. It would be helpful for the neighborhood	Recommendation will not be implemented as proposed.  Alternative recommendation: May be considered in the future, pending prioritization with other neighborhood plan recommendations, and identification of potential fund source.	C5

# Human Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
							to document problems or shortcomings with regard to CPTED to contribute to the scope of a future code amendment project. SPD Crime Prevention staff can assist DCLU.		
HD-24	HD-8.7.1.3	Evaluate and modify community and public safety policies, programs for ethnic and cultural relevancy.	Medium	2 years	unknown	SPD	SPD's strategic plan includes a number of policies which support this goal. SPD has Advisory Councils that are specific to various ethnic and other minority communities to help the department with issues of cultural and ethnic sensitivity. While ensuring that laws are enforced fairly and objectively, SPD also always tries to ensure that its work is appropriately attuned to the neighborhood context.	Activity is already being implemented.	C1
HD-25	HD-8.7.2	Continued support for existing SPD youth programs. Including Youth Advisory Council , Mural projects along E. Yesler between 18th & 21st;  Community implementors include: Seattle School District, Seattle Youth In-	High	1 year	Unknown	SPD Community	Several fund sources could be applied: Local Law Enforcement Block Grant and Weed and Seed funds can be used to support the Explorers Program. As long as Weed and Seed funds are available, SPD will continue to use them to support	Recommendation is community-based.	C5

## Human Development

#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
		volvement Network, Explorers, Rotary Boys & Girls					Central Area youth activities.		
HD-26	HD-8.7	Create an ongoing safety training program for landlords/ managers of rental property.	High	1 year	Unknown Community in-kind	CSO, SNG		Recommendation is a community-based activity.	C5
HD-27	HD-8.7.1.4	Establish Emergency Preparedness Post-vention response teams to address incident post-vention	High	1 year	Unknown community in-kind	Community Councils, Red Cross, CPT, CSO, SDART	SPD Emergency Preparedness Section has a Community Preparedness Program to help communities help themselves during the first few days after natural disasters, when City services may not be immediately available. This training and organizational assistance is provided by the Seattle Disaster Aid and Response Team (SDART).	Recommendation has already been implemented through departmental initiative or neighborhood action.	C1
HD-28	HD-8.7.2.2	Community-wide recruitment campaign for minority participation on East Precinct Crime Coalition.	Medium	1-2 years	Unknown	SNG, CSO, CPT, Community Councils, Block Watch groups		Recommendation is a community-based activity.	C5
HD-29	HD-8.7	Conduct Community crime prevention forum to develop strategies and incentives for expanding Block Watch Groups.	Medium	1-2 years		SPD, SNG, CPT, Community Councils, Block Watch groups	SPD has initiated an enhanced Block Watch program with the goal of having at least one crime prevention contact on every block in the city. SPD welcomes the participation of Seattle Neighborhood Group and community councils. The	Recommendation can and will be implemented.	C2

<b>Human Development</b>									
#	Plan Ref.	Activity	Priority	Time Frame	Cost Estimate	Implementor	Executive Response	Recommended Executive Action	Council Action Taken
							cost can be absorbed within the current budget.		
HD-30	HD-8.6.1.3	Develop a community health and social services education promotions policy.	High	6 months	In-kind	SKCDPH, CSO, CCS CAHCC		Recommendation is a community-based activity.	C5
HD-31	HD-8.6	Develop community health bulletin boards, Internet health web site and video library.	Medium	1 year	Unknown	Douglass Truth CAHC, CCS, CD		Recommendation is a community-based activity.	C5
HD-32	HD-8.6	Establish a community youth trust fund - companies to donate time and money for youth programs.	Medium	2 years	\$50K	HSS Community Alliance w/ business community	Community should link with DHHS-Youth Services and the Seattle Jobs Initiatives, Summer Youth Employment.	Recommendation is a community-based activity.	C5
HD-33	HD-8.4	Increase neighborhood cleanup to occur monthly rather than the current once a year program.	Medium	1-2 years		Seattle Public Utilities	More feasible to perform twice a year instead of monthly.	Recommendation will not be implemented	C5

### III. Activities for Longer Term Consideration

<b>Human Development</b>			
#	Plan Ref.	Activity	City Department Comments
HD-34	HD-8.4.1	Establish stipend or incentives for businesses and organizations providing on the job skills training for volunteers transitioning from Welfare to workforce.	The Seattle Jobs Initiative provides incentives for businesses to hire low-income individuals at least \$8/hour plus benefits (not volunteers) by providing a network of trained individuals. SJI funds a Prep Employment Program through the YWCA which serves welfare recipients with little or no work experience.

# Human Development

#	Plan Ref.	Activity	City Department Comments
HD-35	HD-8.4.1 LU-3.5	Identify open spaces that can be turned into neighborhood mini-parks. Reference supplement under Appendix Exhibit E: Source Document.	DPR is working with the Trust for Public Lands on the transfer of a property called "Nora's Woods" located at 29 <sup>th</sup> and Columbia. This space will be preserved as open space and the surrounding community intends to create trails through the site.
HD-36	HD-8.4.2.1	Institutionalize existing Central Area community festivals ethnic / cultural heritage celebrations.	
HD-37	HD-8.5.1.1	Coordinate a Central Area Job Corps to identify and survey local businesses, organizations to determine job skill requirements. Develop job skill-based training workshops & internship program to teach skills identified. Provide services mentoring /shepherding for employee and employer through 1 <sup>st</sup> year of employment.	In October 1997, DPR opened a Teen Life Center in the former Garfield Community Center. The Center offers a variety of programs including programs and services directed at getting teens ready to be employed. The Center offers a limited amount of employment opportunity on site. DPR is seeking capital funds to renovate the facility and will continuously be seeking operating funds to supplement limited City budget. DPR hopes that the Central Area community will support this work at the Teen Life Center.  SJI is working with local training institutions and employers to design job skills training and, through its contractors, offers case management services including long-term (2-year) job retention services.
HD-38	HD-8.5	Coordinate a project team to design a research and demonstration project to study the feasibility of the proposed "Action Service Opportunity Project" (ASOP), a non-traditional school program serving "High-Energy Learners". Reference Supplement under Appendix Exhibit E: Source Document	
HD-39	HD-8.5.4.2	Assess & publish a report card showing curriculum ethnic, cultural, and social relevancy with recommendations and strategy for change.	Link with Family and Education Levy, (OFE)
HD-40	HD-8.5.2	Feasibility study to determine Community Service Learning, School to Work as a courses in non-traditional / career path alternatives.	Link with DHHS-Youth Services, MOST, Family & Education Levy.  The Seattle School district; and Seattle Vocational Institute are playing lead roles in this effort.
HD-41	HD-8.5.3.4	Establish task force to explore military internship program for juvenile justice system.	Link with King County Dept. of Youth Services
HD-42	HD-	Implement SPLASH	

<b>Human Development</b>			
<b>#</b>	<b>Plan Ref.</b>	<b>Activity</b>	<b>City Department Comments</b>
HD-43	HD-8.5.5	Coordinate a traveling series of basic social and business skills workshops designed and delivered by youth.	Link with SYEP, Personnel
HD-44	HD-8.6.1.3	Expand and sustain the annual health and human service fair at Garfield Community Center. Health and human service participation at the Central Area Festival.	
HD-45	HD-8.6	Review, change or develop policies that provide funding for senior energy assistance program to include funding for gas, garbage and water. Assess the possible impacts that privatizing utilities may have on seniors/individuals on fixed income and support services to offset costs.	
HD-46	HD-8.6.2.1	Remove access barriers such as transportation. Make information readily available to the seniors via media campaign, community centers and the library.	
HD-47	HD-8.6.2.1	Institutionalize Interagency Staff Group model within health and social service organizations develop a sustainable infrastructure.	
HD-48	HD-8.6.2.1	Develop a Central Area Family Support Initiative to coordinate family and youth services.	DHHS: Include Medina Children Services, Casey Family Program
HD-49	HD-8.7	Create an ongoing safety training program for landlords/ managers of rental property.	

Note: DPR has requested funding through block grants to make some much need improvements to the Langston Hughes Cultural Arts Center. The renovations include new lighting throughout the facility, a new communications system, a sound proof music room, remodel dressing rooms, redesign of the front entry, upgrade the light and sound system. paint and detail the ornamental trim on the theater. In addition, DPR proposes that the City also purchase and renovate the buildings next door to the LHCAC on Yesler Way. Finally, through a land swap. DPR has acquired a site at 17<sup>th</sup> and Yesler and DPR proposes enhancing this space for parking and open space, however, DPR does not currently have the funding to perform this work. This center is a unique resource to the community and DPR hope that the Central Area community will support these initiatives and, in particular, the block grant request.

## II. Additional Activities

<b>Central Area Design Guidelines</b>									
<b>#</b>	<b>Plan Ref.</b>	<b>Activity</b>	<b>Priority</b>	<b>Time Frame</b>	<b>Cost Estimate</b>	<b>Implementor</b>	<b>Executive Response</b>	<b>Recommended Executive Action</b>	<b>Council Action Taken</b>
DG-1	UD-4.2	Consider development and adoption of Design Guidelines.				DCLU	DCLU will review all proposals for neighborhood-specific design guidelines emerging from neighborhood plans as well as suggested changes to the program in early 1999 and expects to formalize recommendations to Council action by mid-year.	Recommendation can and will be implemented.	C2

### III. Activities for Longer-Term Consideration

<b>Transportation</b>			
#	Plan Ref.	Activity	City Department Comments
<p>Key to the Central Area's Transportation Plan is providing excellent transportation choices with a goal of reducing the reliance on and the impact of the automobile. In addition the geographic specific projects listed above, the following transportation improvements are necessary.</p>			
<b>Transit</b>			
OI-1	T-7.12.2	Develop circulator bus demonstration project.	
OI-2	T-7.12.2 T-7.13.3 T-7.13.4	Develop shared van program	
OI-3	T-7.12.7	Address frequency of service needs on routes 2,3,4,8 and 27 during non peak hours	
OI-4	T-7.13.2	Provide frequent bus service to RTA stations	
OI-5	T-7.13.2	Improve pedestrian and bicycle access to RTA stations	
OI-6	T-7.13.3	Establish commuter bulletin board	
OI-7	T-7.13.4	Increase transit use by students and employees	
OI-8	T-7.14.1	Encourage Adopt-a-Shelter	
OI-9	T-7.12.3	Study rerouting of #2 directly through 12th Ave. intersection	
OI-10	T-7.12.5	Address neighborhood concerns about routing of #4 south of Dearborn. Consider reducing #4 evening hours if #8 had evening hours added.	
OI-11	T-7.13.5	Improve and promote #14 to bring more tourists to Central Area. Increase service as connector to RTA	

## Transportation

#	Plan Ref.	Activity	City Department Comments
Ol-12	T-7.13.1	Explore options for providing a direct transit link to Renton Transit Hub/Employment Center via Rainier Valley.	
Ol-13	T-7.13.2	Plan current RTA stations to accommodate future direct RTA connection between Rainier and Capitol Hill	
Ol-14	T-7.13.4	Develop incentives for joint Transportation Management plans for major institutions and employers and institute a city matching fund for institutions and businesses that implement a transit pass program for their employees/students.	
Ol-15	T-7.12.2 T-7.13.4	Develop incentives for public and/or private shared "circulator vans" that can also serve the community	
Ol-16	T-7.13.4	Increase transit use by School District staff, provide reduced fare Metro passes	
Ol-17	T-7.15.2	Identify sites such as church parking lots for Park 'n Ride Lots for van pools	
Ol-18	T-7.7.3	Explore water taxi together with increased bus service on Madison	
Ol-19	T-7.12.13	Install Smart Trek system in key transit stop areas	
<b>Pedestrian</b>			
Ol-20	Table 5	Explore installation of a pedestrian tunnel under Madison at Dewey to access Washington Park and Arboretum at grade from Greater Madison community	
Ol-21	T-7.3.3	Remove push buttons at fully signalized intersections when requested	SEATRAN will apply its new pedestrian push button criteria, testing them at the intersections designated in this plan. SEATRAN will evaluate the results and report to the Transportation Committee by June 30, 1999.

<b>Transportation</b>			
<b>#</b>	<b>Plan Ref.</b>	<b>Activity</b>	<b>City Department Comments</b>
OI-22	T-7.3.2	Install pedestrian safety improvements including curb bulbs and/or crosswalks as requested	SEATRAN is conducting a study of crosswalk safety. SEATRAN will use the results of this study to reconsider its crosswalk policy. SEATRAN will report to the City Council Transportation Committee in January 1999 on the results of the study and recommended modifications to its policy. Any policy changes will be implemented first at intersections designated in this plan.
<b>Bicycle</b>			
OI-23	T-7.4.3	Improve safety of bicyclists on Dearborn west of Rainier.	
<b>Parking</b>			
OI-24	T-7.15	Expand hours of enforcement of RPZ zones	
OI-25	T-7.15	Increase enforcement of parking violations on planting strips and sidewalks	
OI-26	T-7.15	Address illegal parking on planting strip on 25th	This is primarily an enforcement issue. The community should also consider installing trees and landscaping to further discourage illegal parking on the planting strip.
OI-27	T-7.15	Consider making 25th one-way for block south of Cherry	In order for SEATRAN to comment on this issue, we need to see a schematic of the traffic flow as it is currently and with the one-way. Residents on all streets affected by the one-way would need to approve the one-way.
OI-28	T-7.15	Study impact of Garfield school buses and student parking on 25th and develop recommendations for changes. Study impact of Meany school buses and develop recommendations	Please describe the problem and proposed solution. There may be little SEATRAN can do.
OI-29	T-7.15	Work with Gai's to identify alternative parking for their trucks	
OI-30	T-7.15	Work with Gai's to comply with "engine off" laws	
<b>520</b>			
OI-31	T-7.7	Study impacts of restricting northbound left turn from Madison to LWB during peak hours	
OI-32	T-7.7	Propose designating Arboretum SR520 ramps for carpools only	

<b>Transportation</b>			
<b>#</b>	<b>Plan Ref.</b>	<b>Activity</b>	<b>City Department Comments</b>
Ol-33	T-7.7	Close Arboretum SR520 ramps when SR520 expanded	
<b>Infrastructure</b>			
Strategic management of infrastructure operation, maintenance and capital investment is critical to supporting and implementing the Central Area Action Plan			
Ol-34	I-9.3	Coordinate construction work in street right-of-way and provide ample notification to community to facilitate coordination with other proposed projects.	
Ol-35	I-9.4	Provide regular maintenance and communicate schedule to community. Ensure that street cleaning actually cleans the streets by providing notice of when cars should be moved. Address issues of deteriorated and/or overgrown sidewalks. (See plan for more detailed recommendations.)	
Ol-36	I-9.4.7	Develop an alley paving program as needed.	
<b>Utilities</b>			
Ol-37	I-9.5	Coordinate water main replacement with community projects and develop program to assist low-income residents with replacement of connecting service lines.	No low income program beyond rate assistance currently in development - this would require investigation of legal, funding & administrative issues related to use of public funds.
Ol-38	I-9.5	Provide information about water and drainage service hot spots and work plan to address them.	This information currently available on request.
Ol-39	I-9.6	Develop an Adopt-a-Drain Program	The Adopt-A-Street program has added an option to include drain maintenance in the scope of activities when specific streets are adopted. This program also provides support to citizens who want to clean a drain only (w/out adopting the whole street).
Ol-40	I-9.7	Encourage undergrounding of utilities wherever possible	Seattle City Light's undergrounding policies are currently under review. The focus is to see if it is possible to make undergrounding more economically feasible for more citizens, and/or find other ways to increase undergrounding projects.
<b>Telecommunications</b>			
Ol-41	I-9.8.1	Develop plan for upgrading telecommunication access in Central Area	

## Transportation

#	Plan Ref.	Activity	City Department Comments
OI-42	I-9.8.2.3	Minimize impact of telecommunication facilities. Develop a community review process and establish guidelines for facilities that impact views.	
OI-43	SP-11	Provide technical and financial support to implement priority transportation improvements. <ul style="list-style-type: none"> <li>• Traffic analysis on 23rd Avenue</li> <li>• Evaluation of existing transportation management plans for institutions</li> <li>• The “Central Gateway” Project</li> <li>• Business node pedestrian improvements</li> </ul>	

**STEWARDSHIP**

**II.Additional Activities for Implementation**

<b>Central Area Action Plan II Stewardship</b>									
<b>#</b>	<b>Plan Ref.</b>	<b>Activity</b>	<b>Priority</b>	<b>Time Frame</b>	<b>Cost Estimate</b>	<b>Implementor</b>	<b>Executive Response</b>	<b>Recommended Executive Action</b>	<b>Council Action Taken</b>
	SP-11	Provide support for Central Area Action Plan II Stewardship	1	1999-2000		CAAPS (to be formed)			CAAP*IT can use its early implementation funds to support this effort.